

PRIORITIZING TECHNICAL DEBT AS IF TIME AND MONEY MATTERS

by Adam Tornhill, June 2022

Lehman's "Laws" of Software Evolution



Continuing Change

"a system must be continually adapted or it becomes progressively less satisfactory"



Increasing Complexity

"as a system evolves, its complexity increases unless work is done to maintain or reduce it"

Increasing Complexity: consequences and impact

Symptoms the business sees

Symptoms that the users experience

Roadmap



Long Cycle Times: time to market

Lack of Predictability: when will it be done?

Organizational problems

(not well-understood in the industry...yet)

Low innovation:

no time, no opportunities to experiment

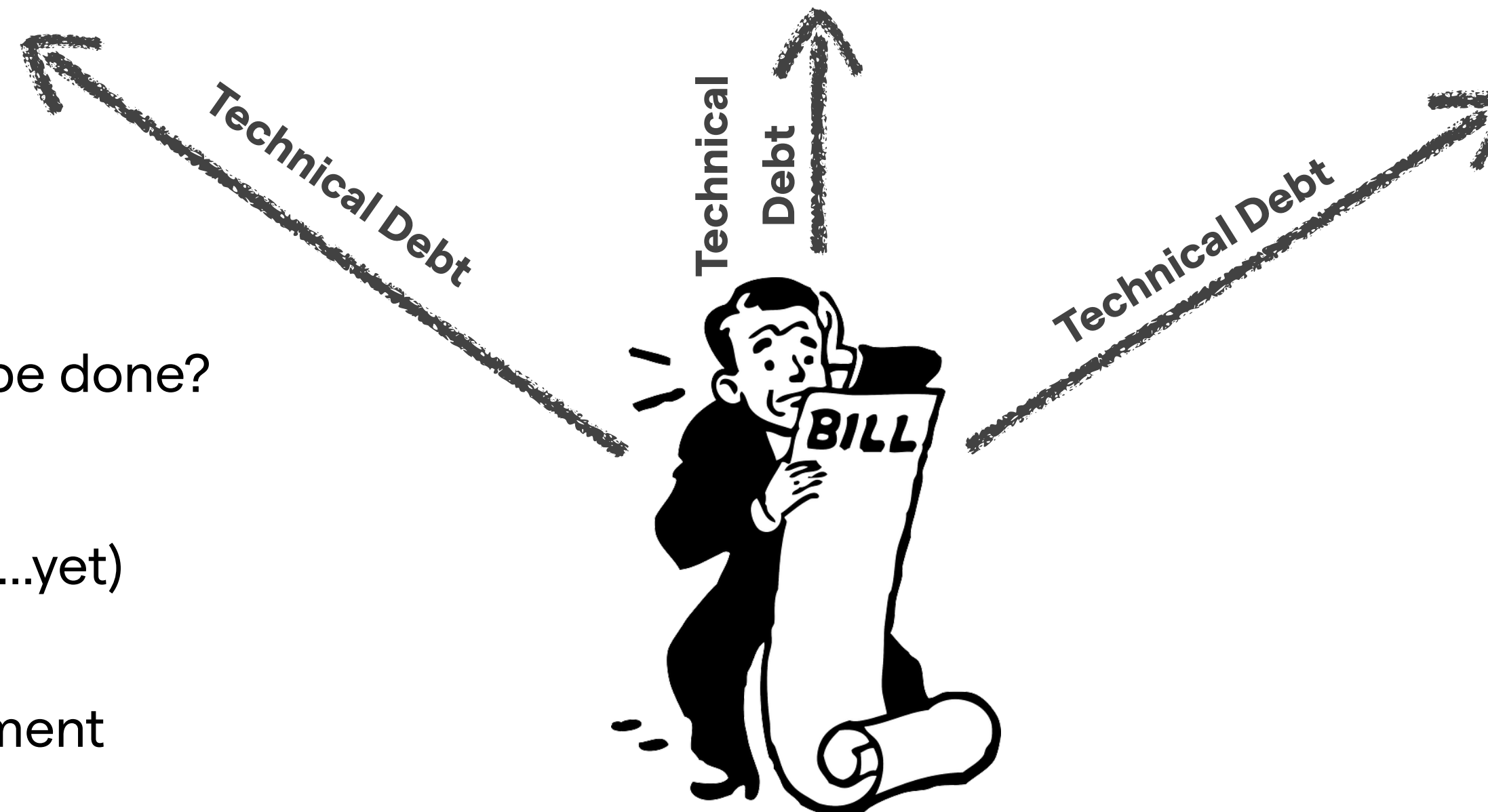
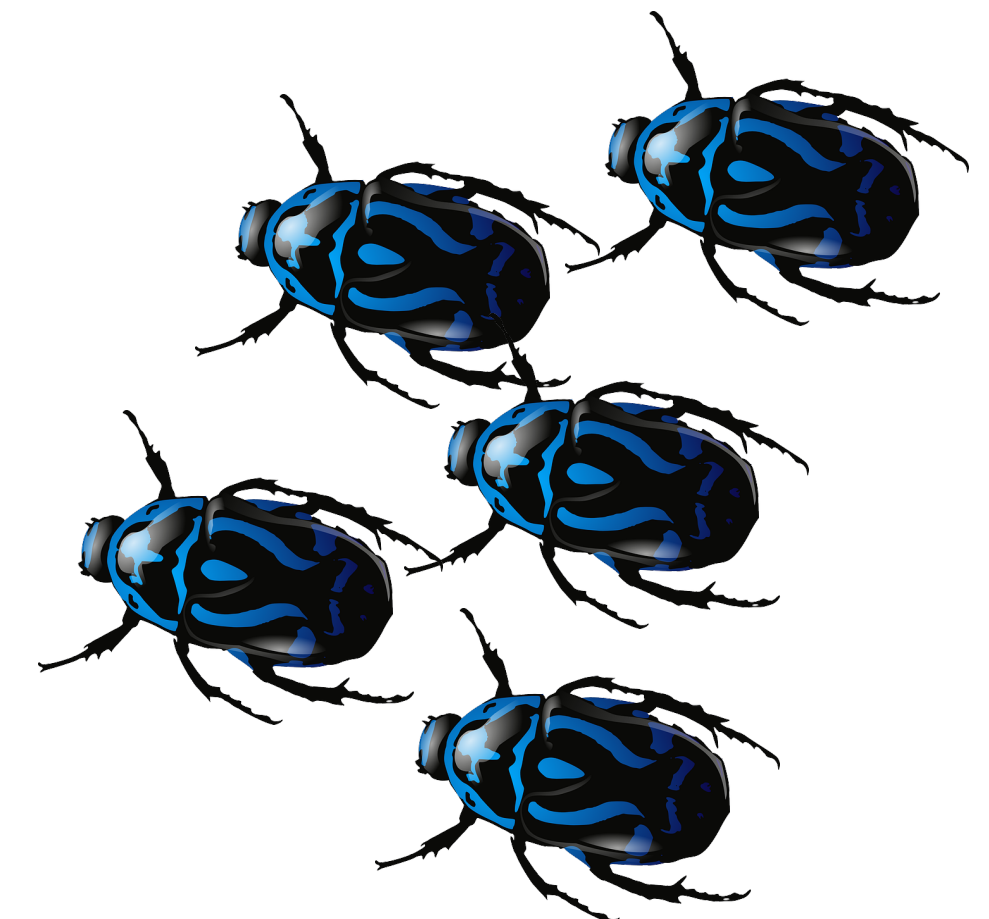
Team



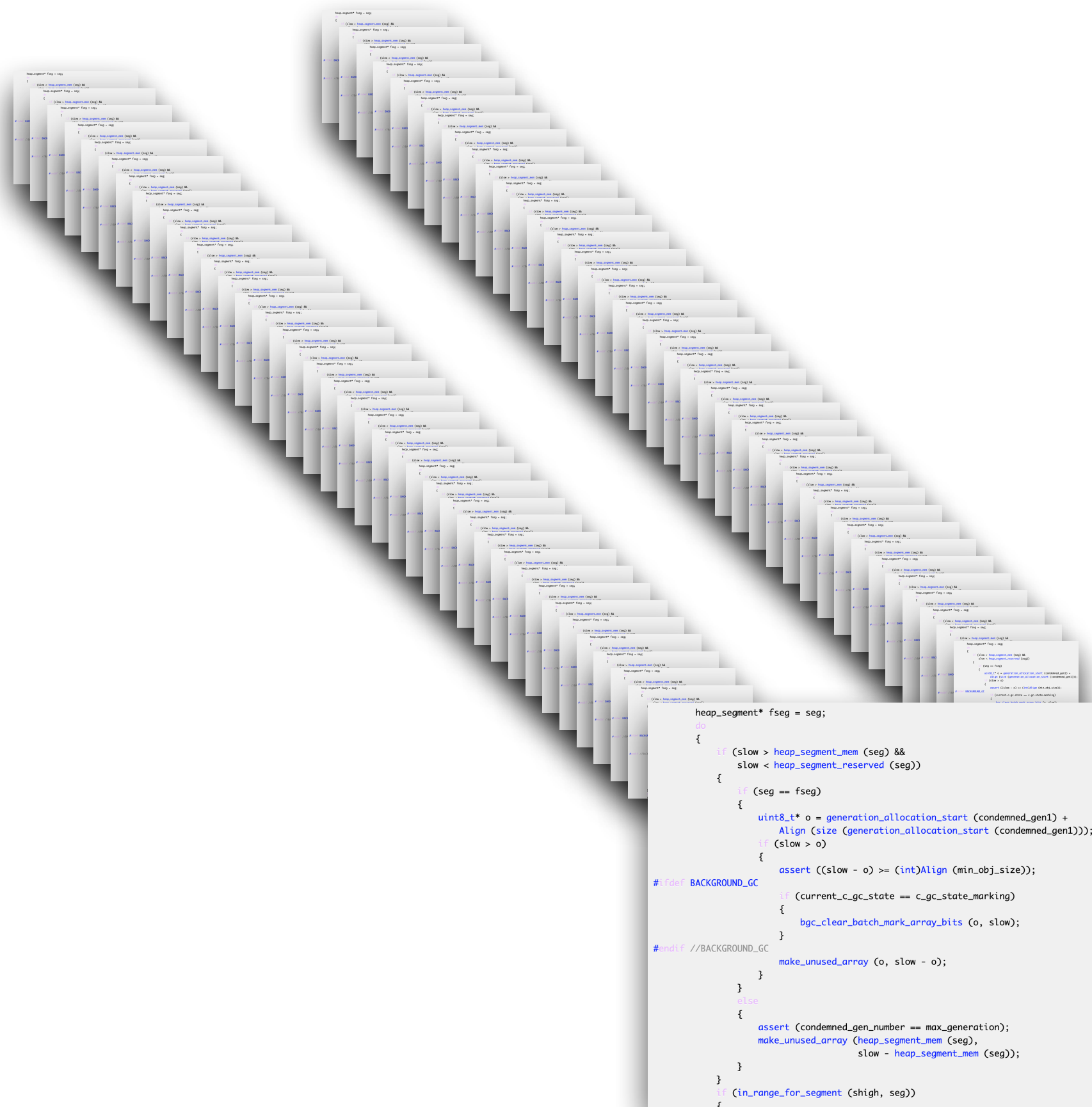
Developer attrition

Key Personnel dependencies

Product



Quantifying technical debt via static analysis?



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4000 Years of Technical Debt?

4000 Years Ago => The Start of Recorded History



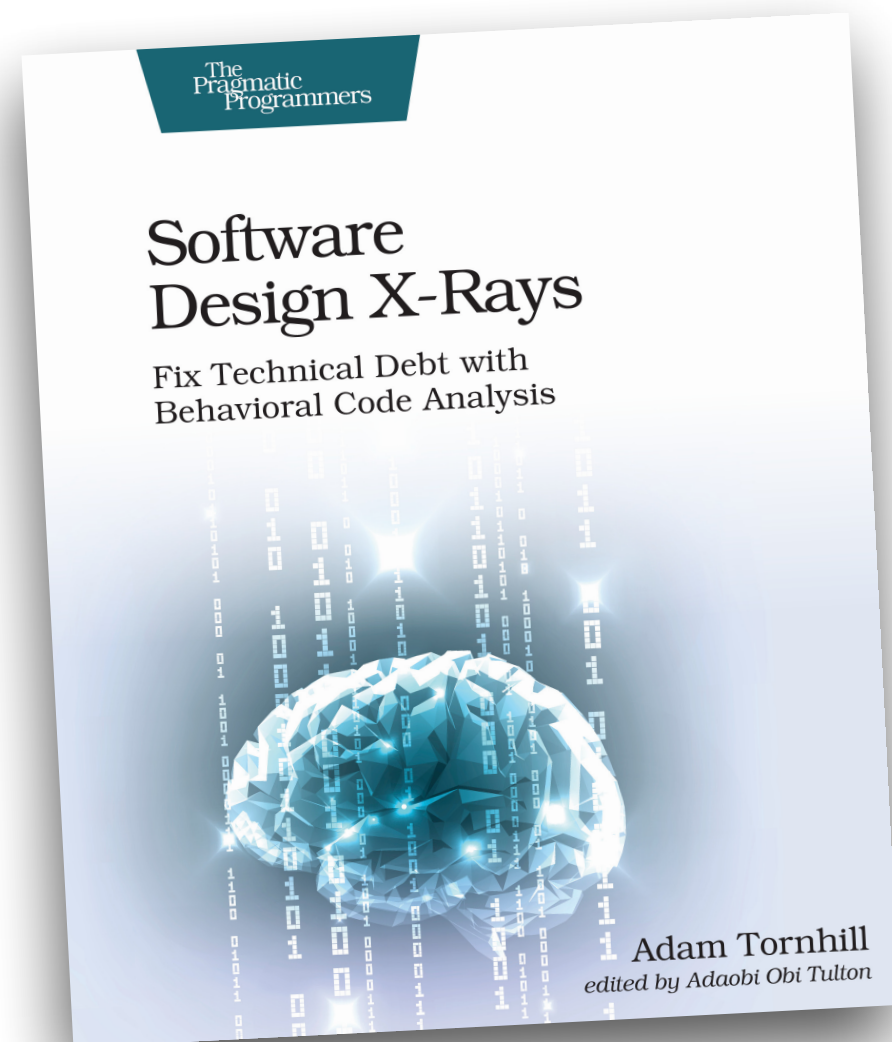
Quantifying Technical Debt Isn't Actionable.

Technical Debt cannot be prioritised from code alone.

But there's always a trade off between improving existing code versus adding new features...

So we need to prioritise. *How?*

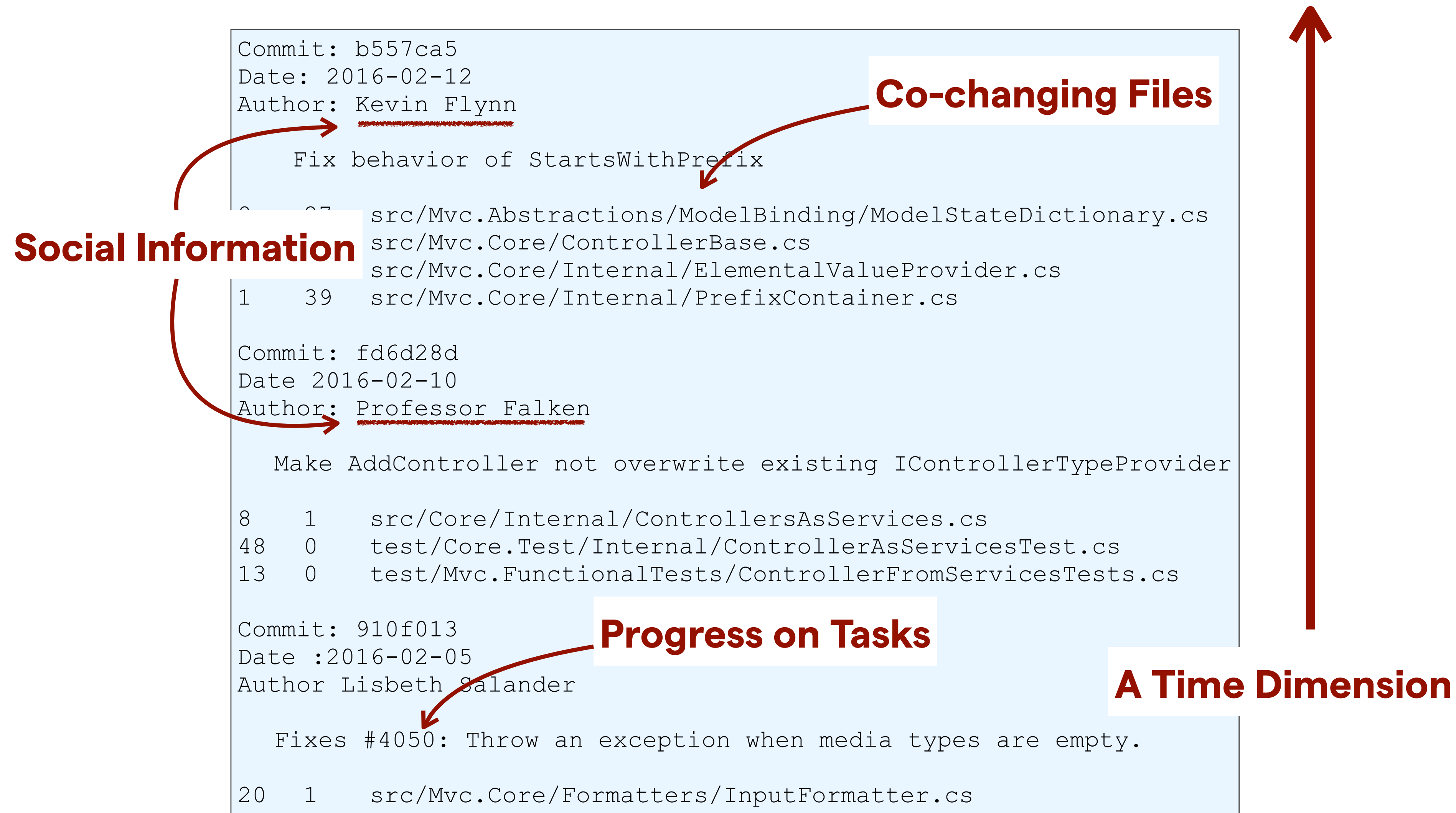
What is a Behavioral Code Analysis?



Behavioral Code Analysis = code + people + context

While the code is important, it's even more important to understand how we — as a development organisation — interact with the system we're building.

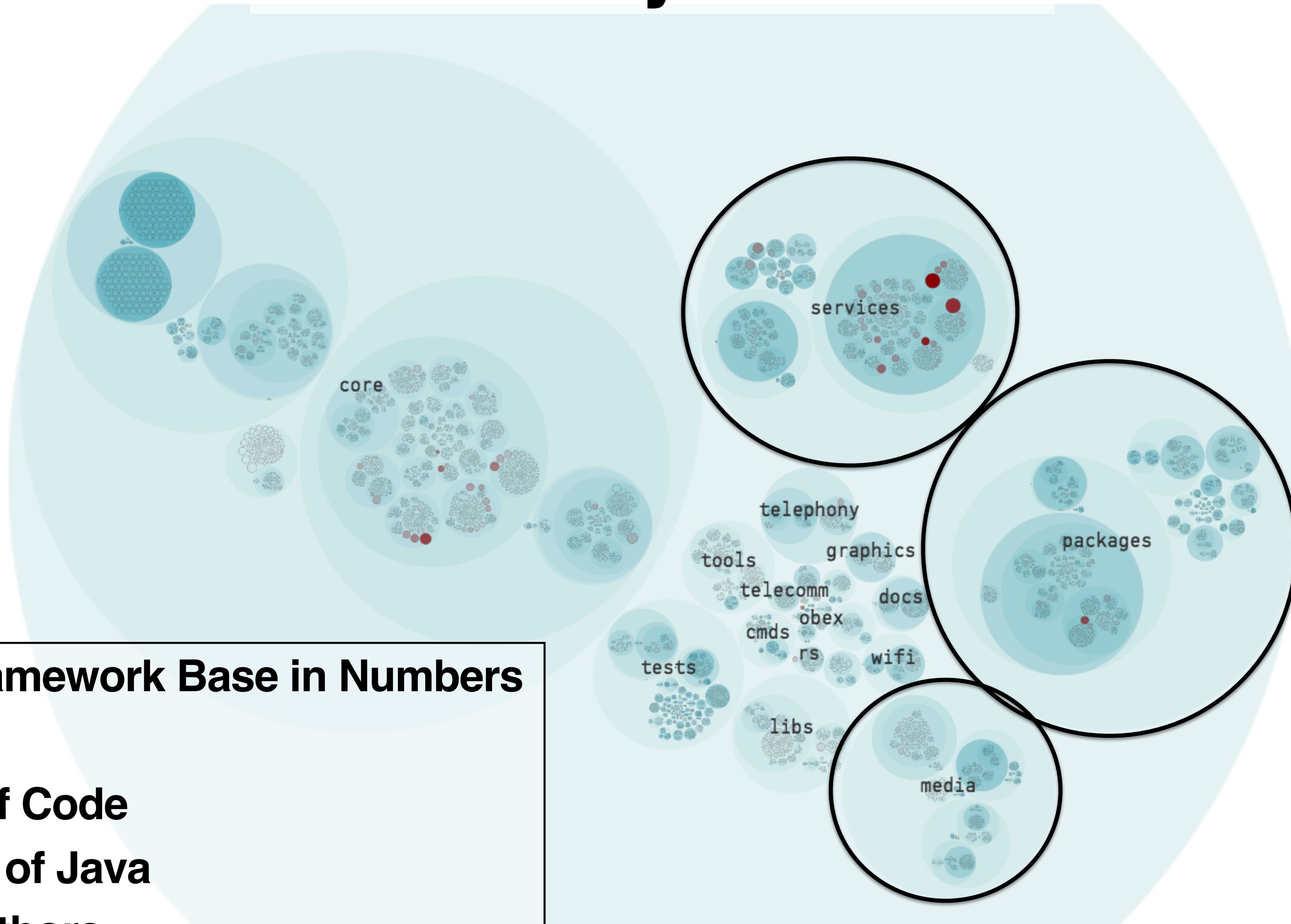
Version-Control — A Behavioral Data Source



CASE STUDY:

PRIORITIZING TECHNICAL DEBT

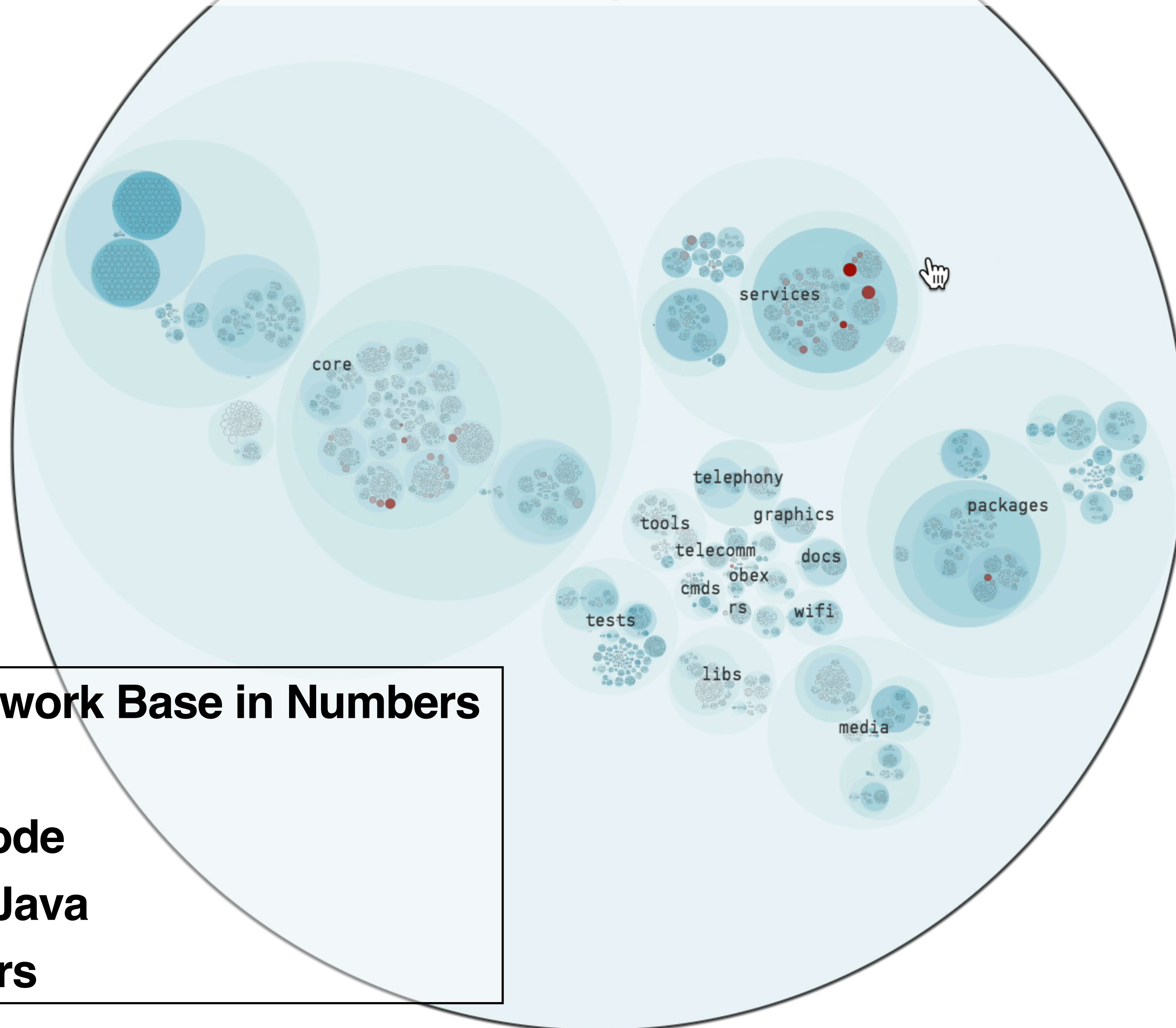
Case Study: Android



The Platform Framework Base in Numbers

3 Million Lines of Code
2,1 Million Lines of Java
2,000 Unique Authors

Case Study: Android



The Platform Framework Base in Numbers

3 Million Lines of Code

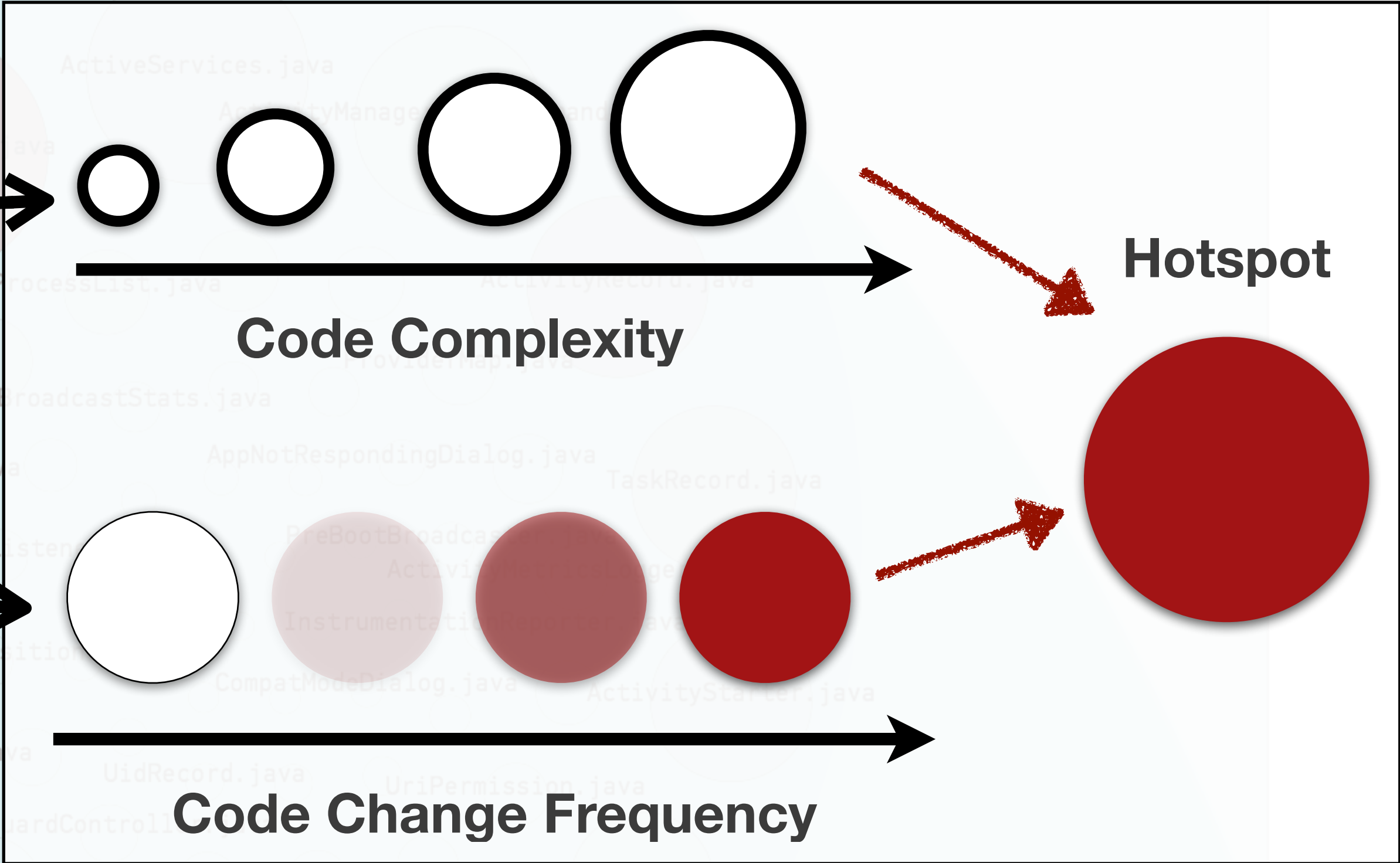
2,1 Million Lines of Java

2,000 Unique Authors

Principal

ActivityManagerService.java

Interest Rate



CAN WE MEASURE “CODE COMPLEXITY”?

Complexity Explained: is “code quality” really a thing?

“The assumption that fundamentally different views of complexity can be characterised by a single number is counter to the fundamental concepts of measurement theory.”

[..]

“the most promising approach is to identify specific attributes of complexity and measure these separately.”

Software Measurement: A Necessary Scientific Basis, N. Fenton (1994)

Healthy Code: Beyond a Single Metric

Measure complexity via code health:

- Sample properties of the code that are known to correlate with increased maintenance costs and with higher risks of defects.
- Aggregate the metrics, normalize, and visualize.

Examples on Code Health Issues

Module Level:

Low Cohesion, many responsibilities

Brain Class, low cohesion, large class, at least one Brain Method



Function Level:

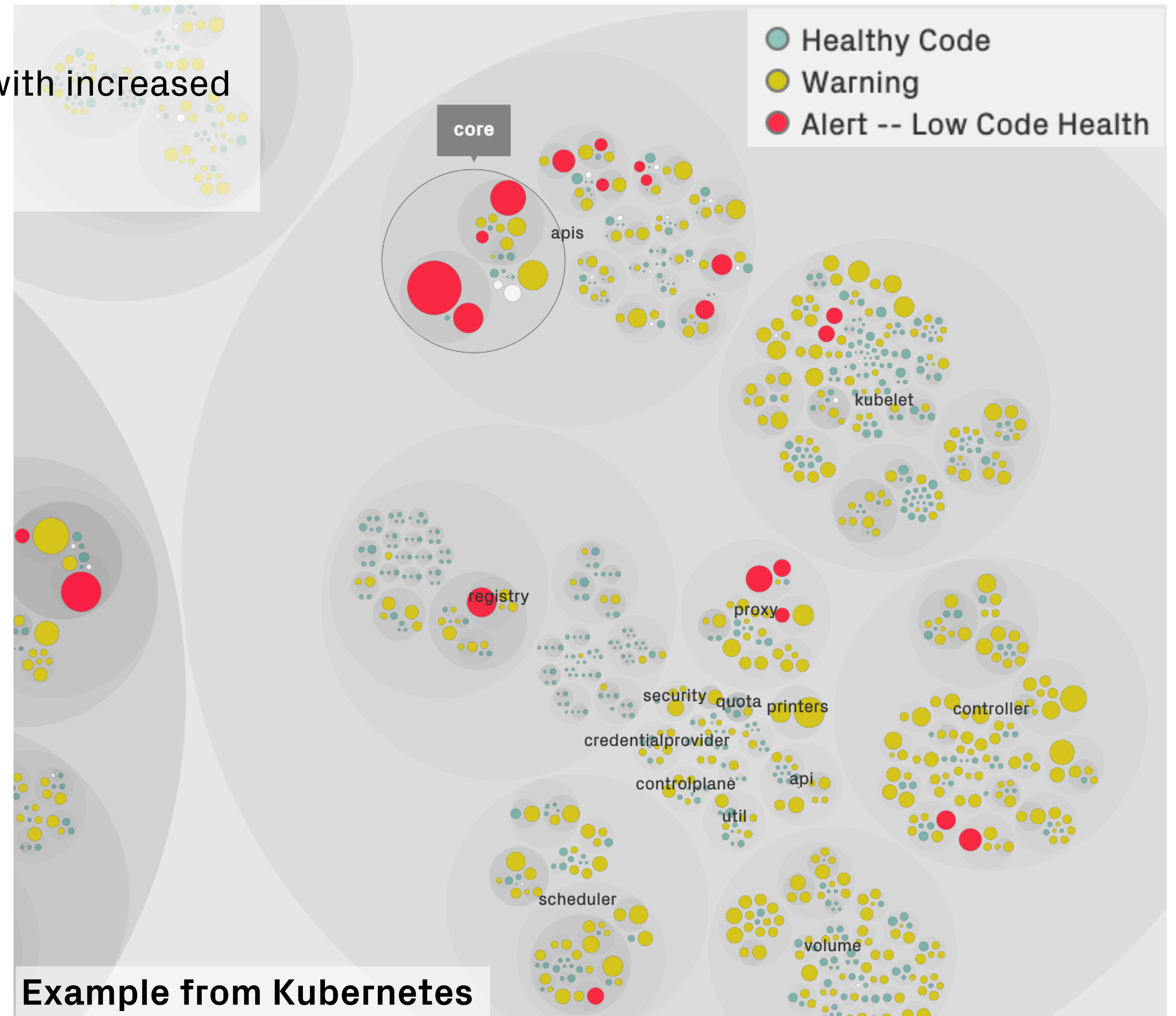
Brain Methods, complex functions that centralize the behavior of the module

Copy-pasted logic, missing abstractions, DRY violations

Implementation Level:

Deeply Nested Logic, if-statements inside if-statements

Primitive Obsession, missing a domain language



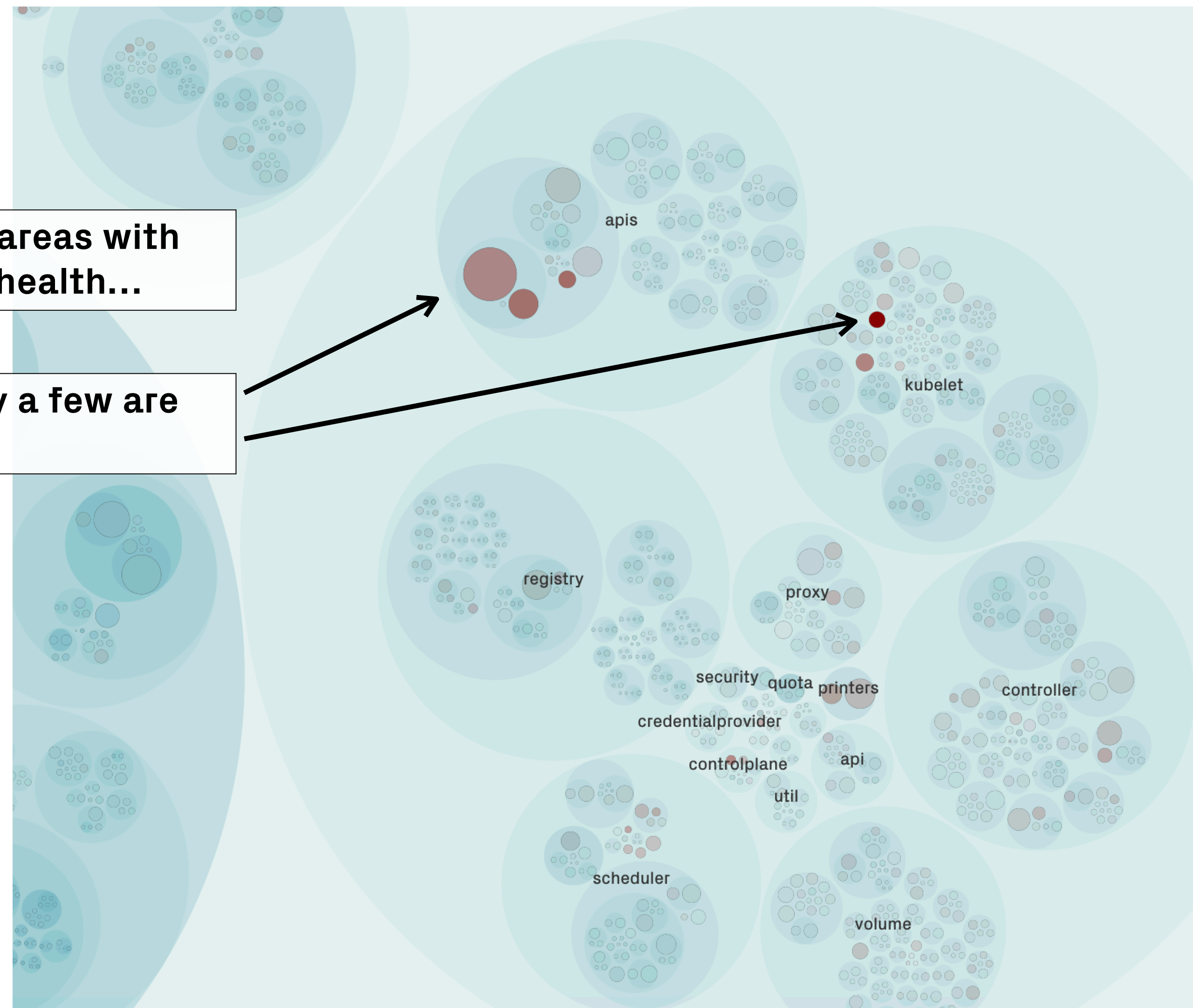
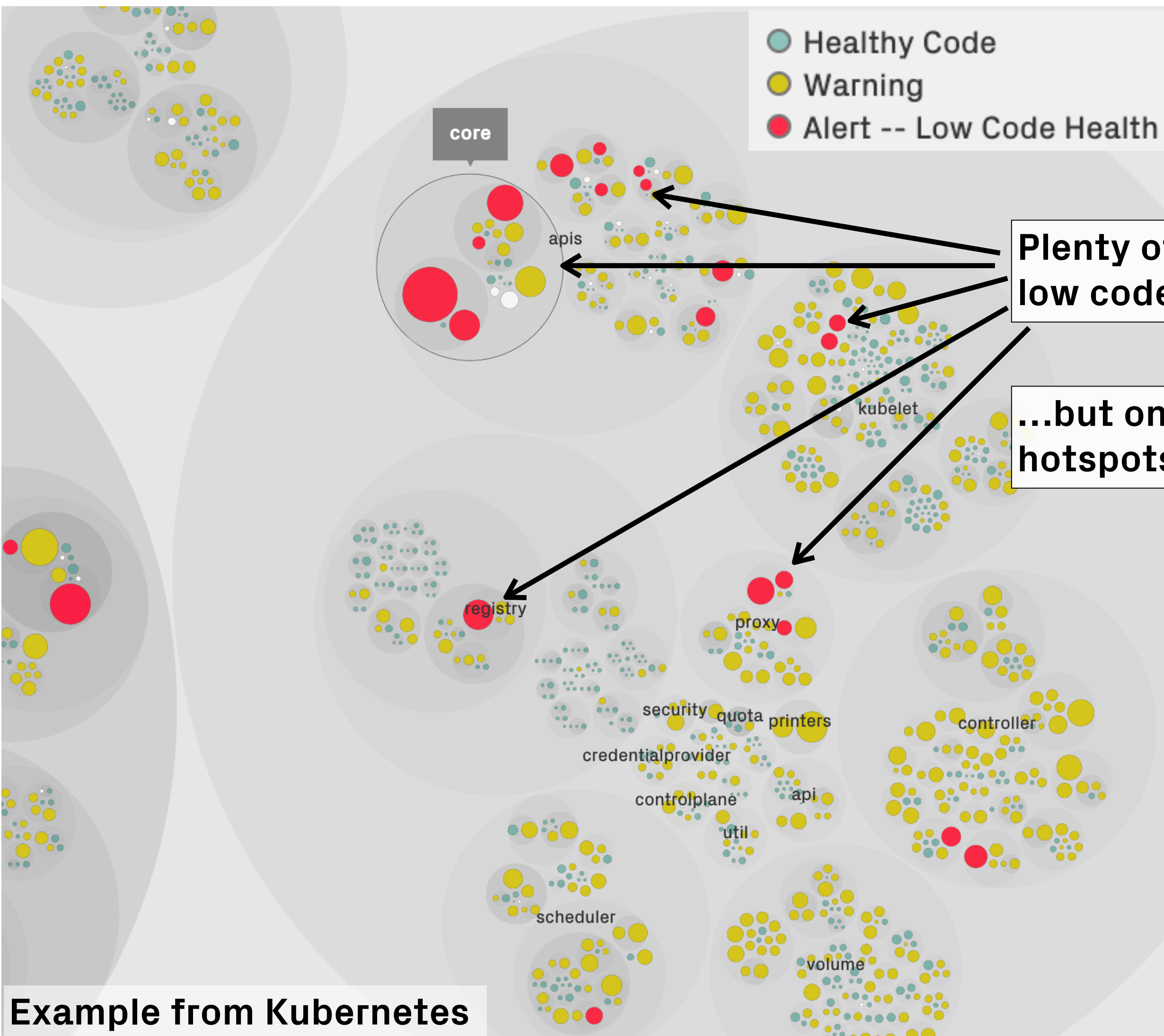
Example from Kubernetes

Learn More: <https://codescene.com/blog/measure-code-health-of-your-codebase/>

Code health: context matters

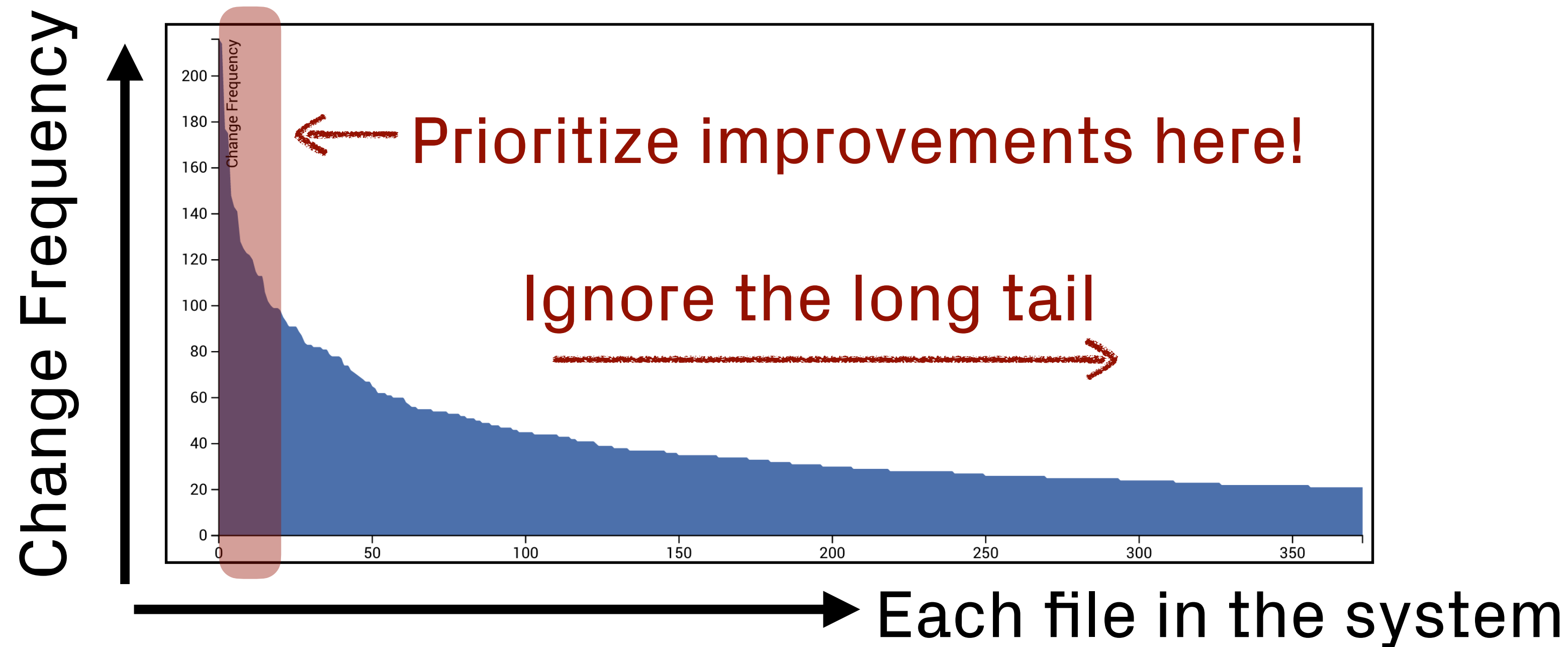
Quality: code health

Relevance: Development Hotspots



Finding **bad code** is the **easy** part.

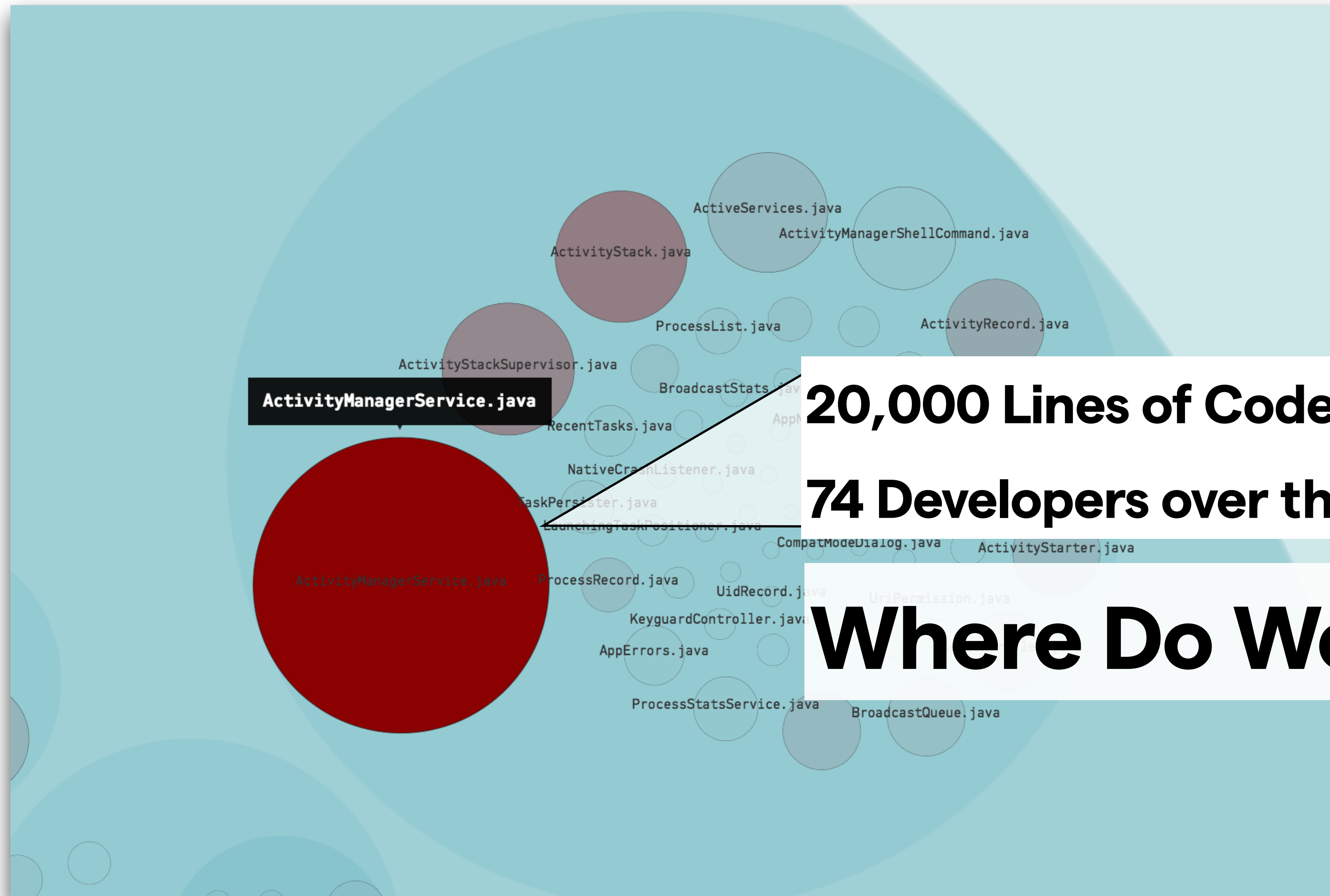
Hotspots: why you don't have to fix all tech debt



Key take-aways:

- Most code is in the long-tail. This is low-interest debt.
- Hotspots only make up 2-4% of the total codebase, but attract 20-70% of all development activity!
- Code quality issues in a hotspot are expensive. This is high-interest debt.

Actionable Insights?

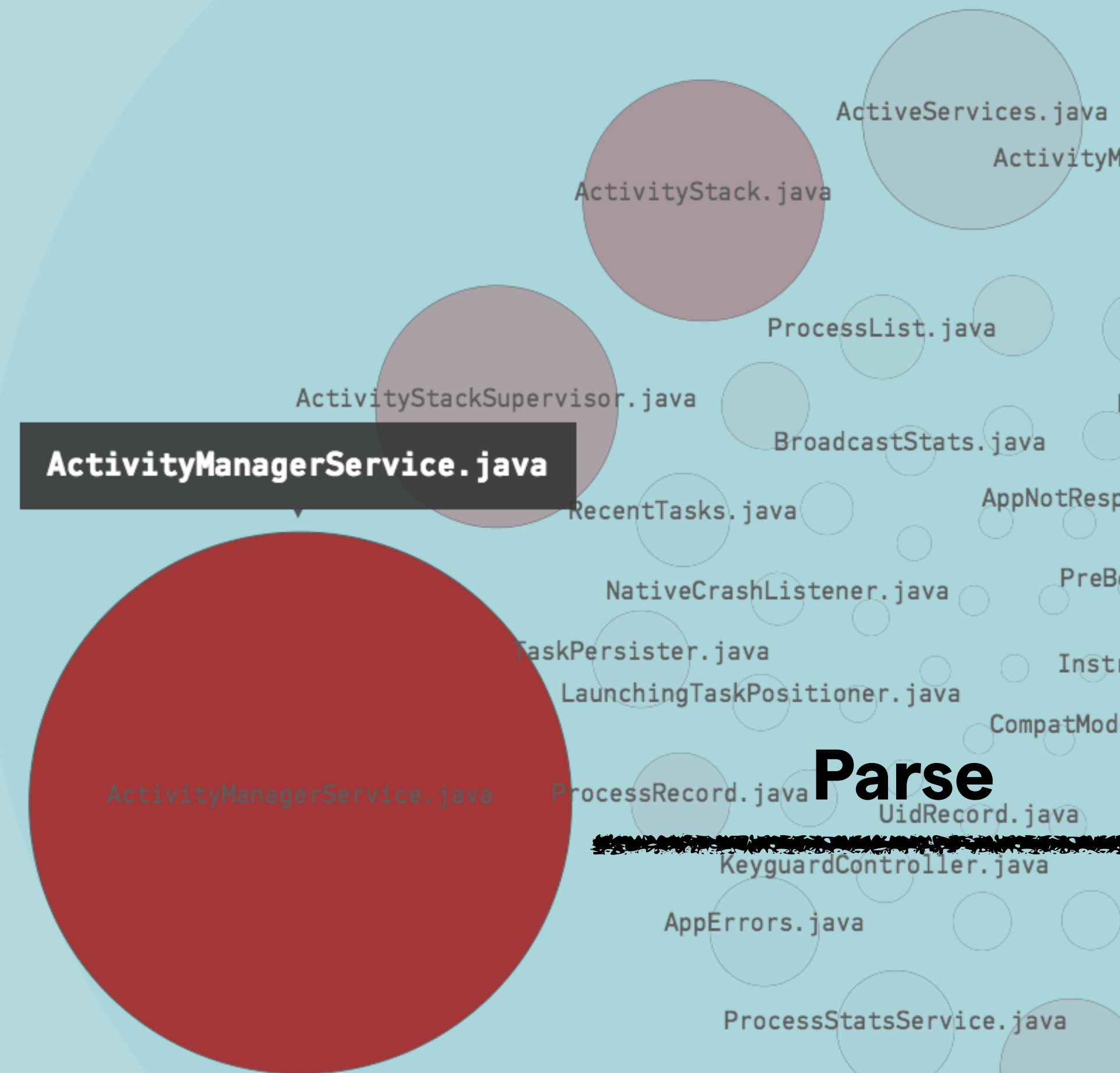


20,000 Lines of Code!

74 Developers over the past 3 Months

Where Do We Start?

Hotspots: X-Ray ActivityManagerService.java

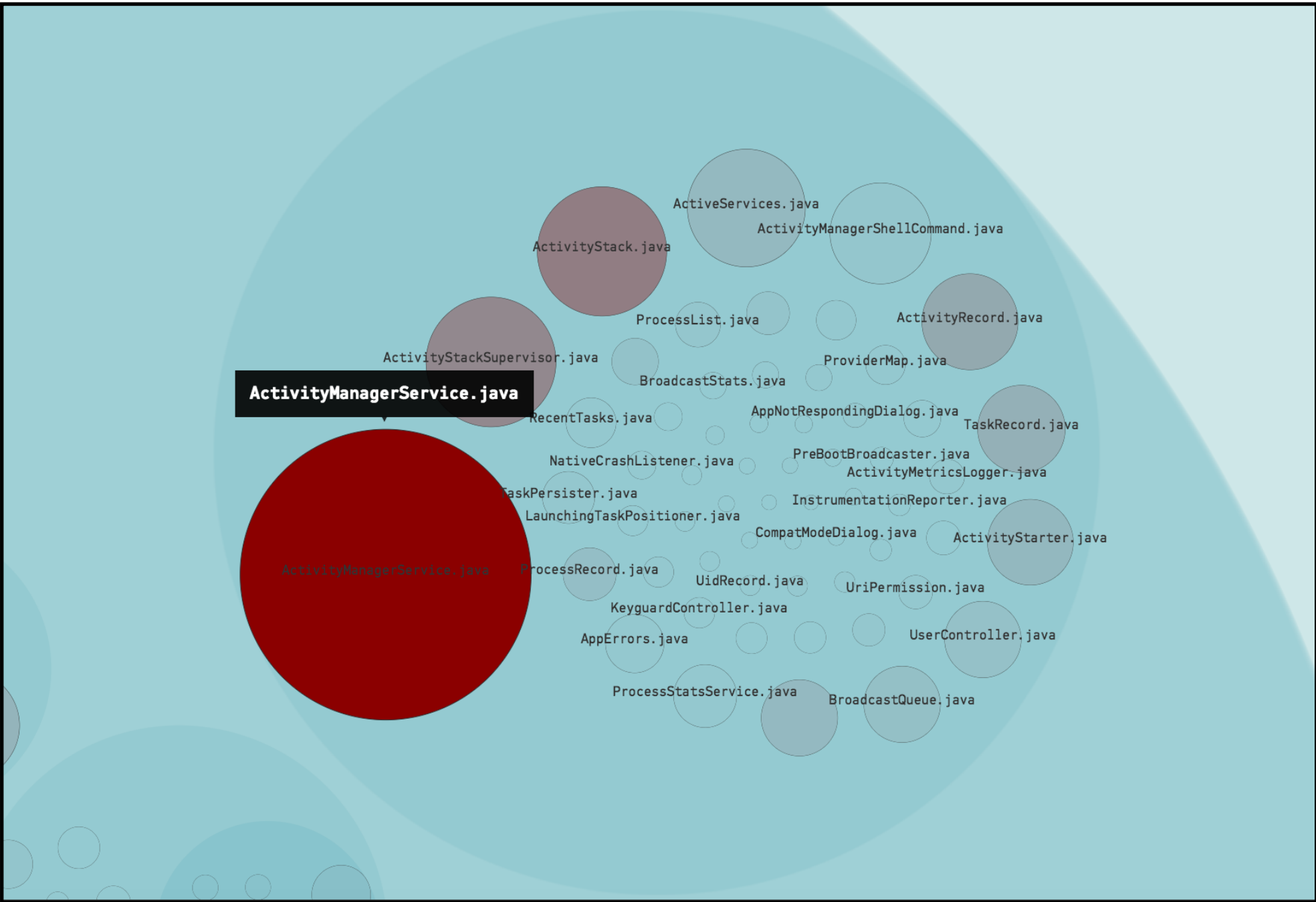


Function Level Hotspots



Recommended functions to improve.

X-Ray of ActivityManagerService.java



Function ▾	Change Frequency ▾	Lines of Code ▾	Cyclomatic Complexity
ActivityManagerService.MainHandler.handleMessage View Complexity Trend View Function Code	98	500	101
ActivityManagerService View Complexity Trend View Function Code	75	160	13
applyOomAdjLocked View Complexity Trend View Function Code	73	256	72

Tech Debt and People

What Is Legacy Code?

“Legacy Code” is typically used to describe code that:

- lacks in quality, and that**
- we didn't write ourselves.**

The Technical Debt That Wasn't

Product #1



Product #2



Product #3

?

Case Study:

How quick can you turn your current codebase into legacy code?

Case Study: ASP.NET MVC Core

ASP.NET MVC Core

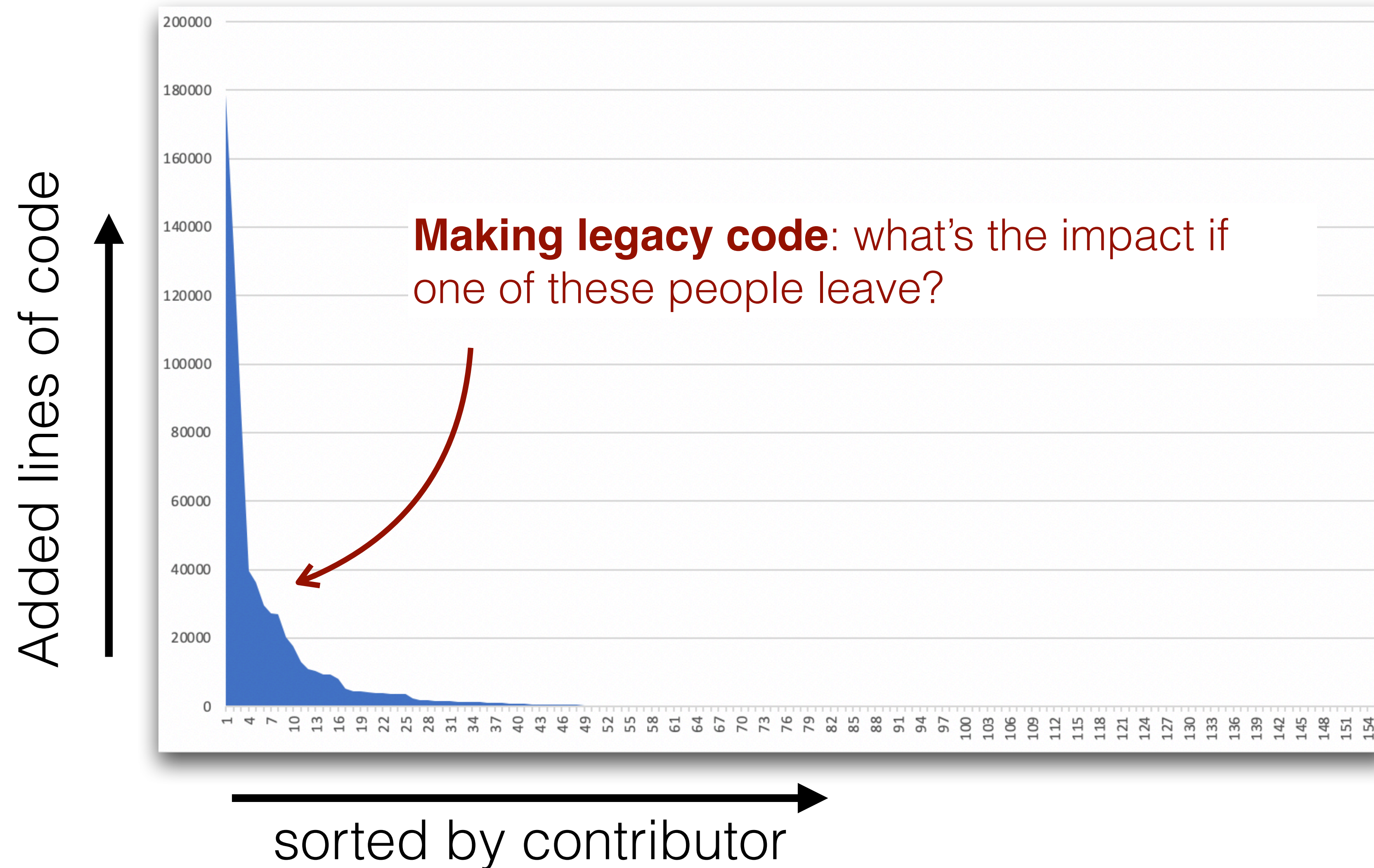
~180 Contributors

350,000 Lines of Code

Main language: C#



Software Evolution: power laws are everywhere



Case Study: Off-Boarding

**Identify the main developers
behind each module**

Commit: b557ca5
Date: 2016-02-12
Author: Kevin Flynn

Fix behavior of StartsWithPrefix

27 src/Mvc.Abstractions/ModelBinding/ModelStateDictionary.cs
10 src/Mvc.Core/ControllerBase.cs
1 src/Mvc.Core/Internal/ElementalValueProvider.cs
1 39 src/Mvc.Core/Internal/PrefixContainer.cs

Commit: fd6d28d
Date 2016-02-10
Author: Professor Falken

Make AddController not overwrite existing IControllerTypeProvider

8 1 src/Core/Internal/ControllersAsServices.cs
48 0 test/Core.Test/Internal/ControllerAsServicesTest.cs
13 0 test/Mvc.FunctionalTests/ControllerFromServicesTests.cs

Commit: 910f013
Date :2016-02-05
Author Lisbeth Salander

Fixes #4050: Throw an exception when media types are empty.

20 1 src/Mvc.Core/Formatters/InputFormatter.cs

Case Study: ASP.NET MVC Core

Application Code

Test Code

Active Contributors

Former Contributors
(knowledge loss)

Simulated Knowledge Loss

Microsoft.AspNetCore.Mvc.IntegrationTests

~180 Contributors
350,000 Lines of Code
C#

Mitigate off-boarding risks

Identify risks by combining three properties:

knowledge loss + relevance (hotspot) + impact (complexity) .

Limit the data to what's actionable.

A photograph of three large icebergs floating in a calm, blue ocean under a clear sky. The icebergs are white with jagged, textured surfaces. Their reflections are visible in the still water. The text is overlaid on the top part of the image.

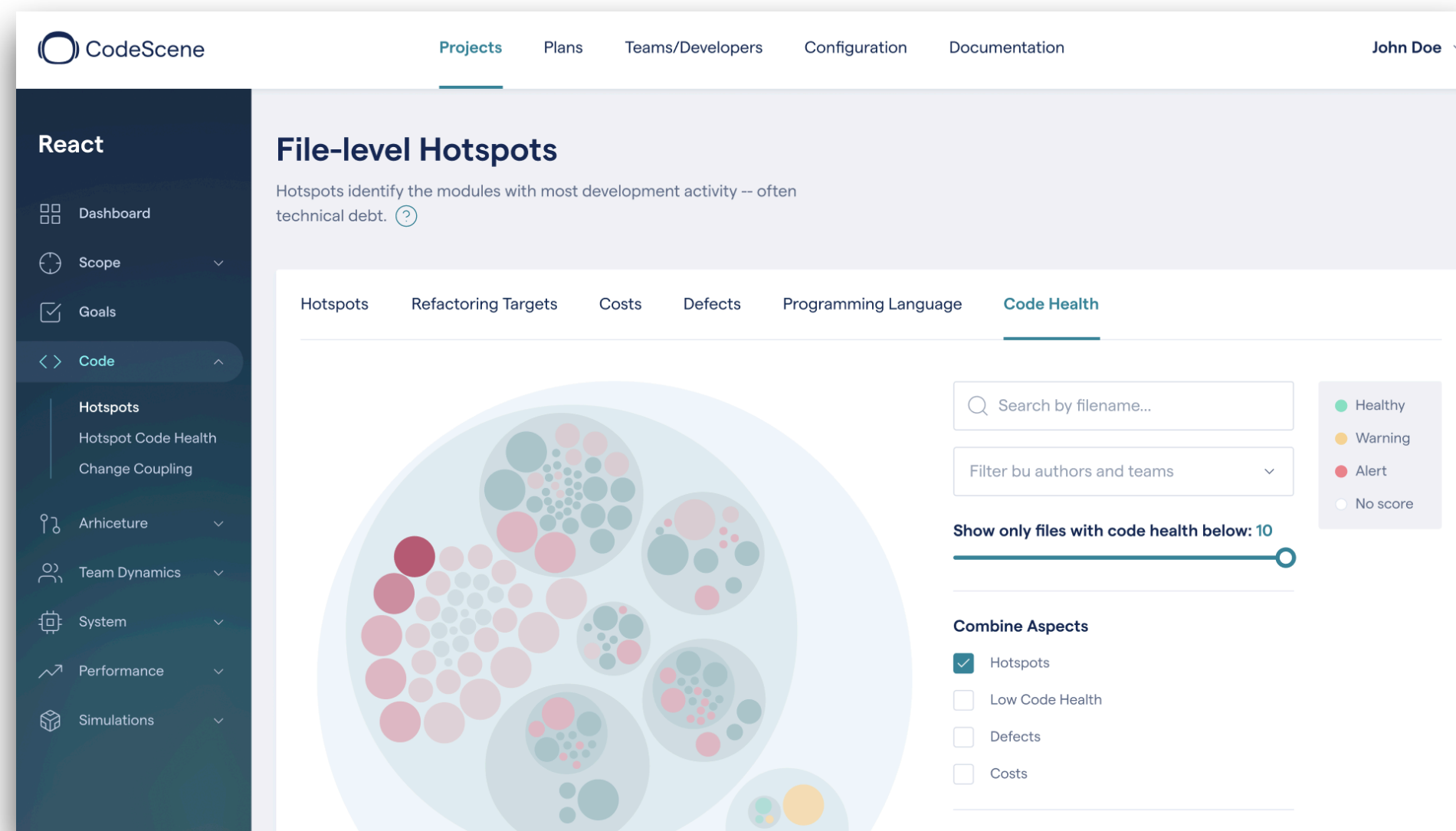
There's More to Code Complexity than Code

Social Factors Influence how we Perceive a Codebase

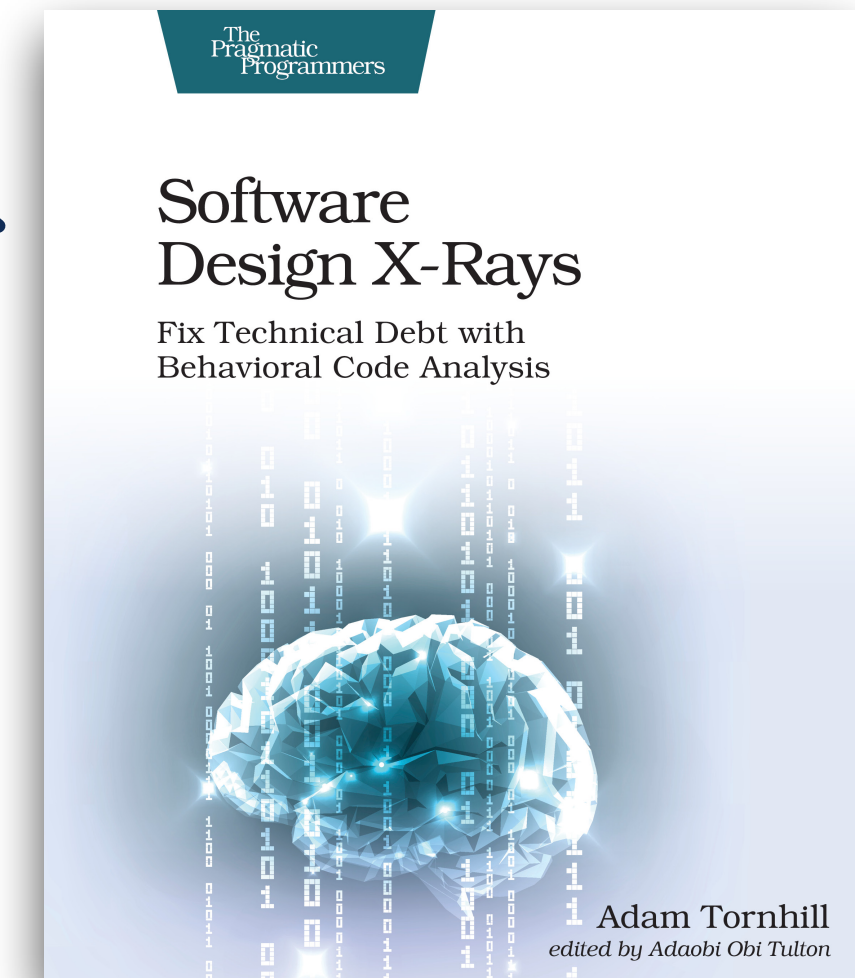
The background features a large, light blue circular area containing a complex network of smaller circles and clusters. These clusters are labeled with text such as 'mono', 'coreclr', 'libraries', 'installer', and 'tests'. The circles vary in size and color, with some being red and others blue, suggesting different categories or weights within the data. The overall effect is a dense, interconnected web of nodes and edges, representing a complex system or dataset.

Behavioral Code Analysis: A Communication Tool

Tools + examples: <https://codescene.com/>



behavioral code analysis techniques, tech debt, teams, microservice analyses



Blogs on Software Evolution, Technical Debt, and Code

- <https://www.codescene.com/blog/>
- <https://adamtornhill.com/>

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