

ThoughtWorks®

# IT'S NOT CONTINUOUS DELIVERY

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If you can't deploy to production right now

## WHO AM I?

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Ken Mugrage

ThoughtWorks Technology Evangelist

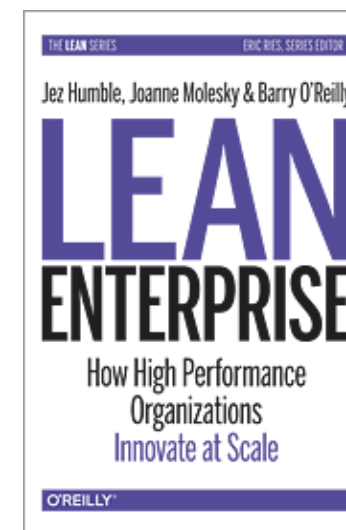
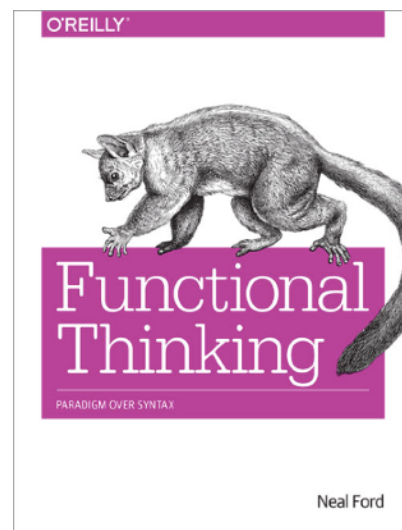
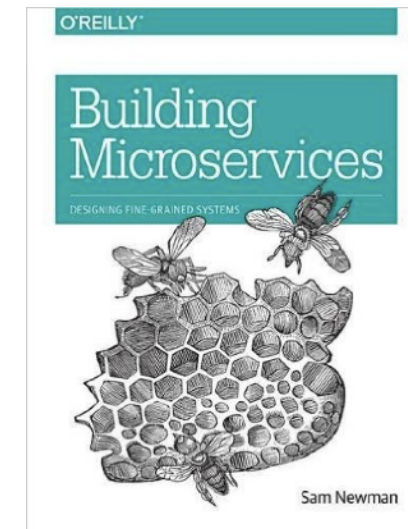
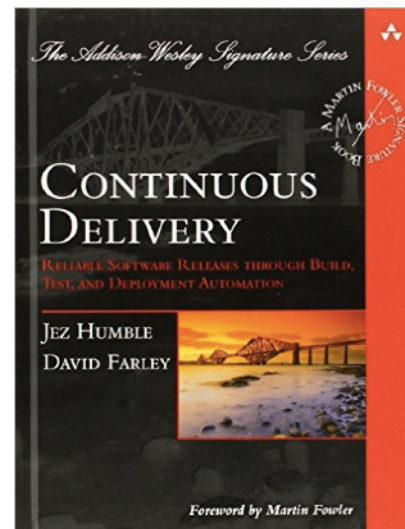
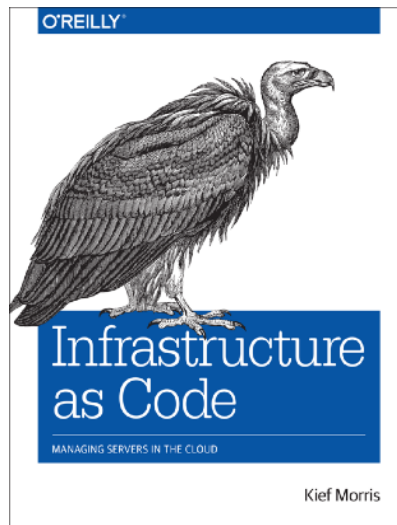
@kmugrage

**\$11,892**

**@kmugrage**

# OPINIONATED THOUGHT LEADERSHIP

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\$23,784

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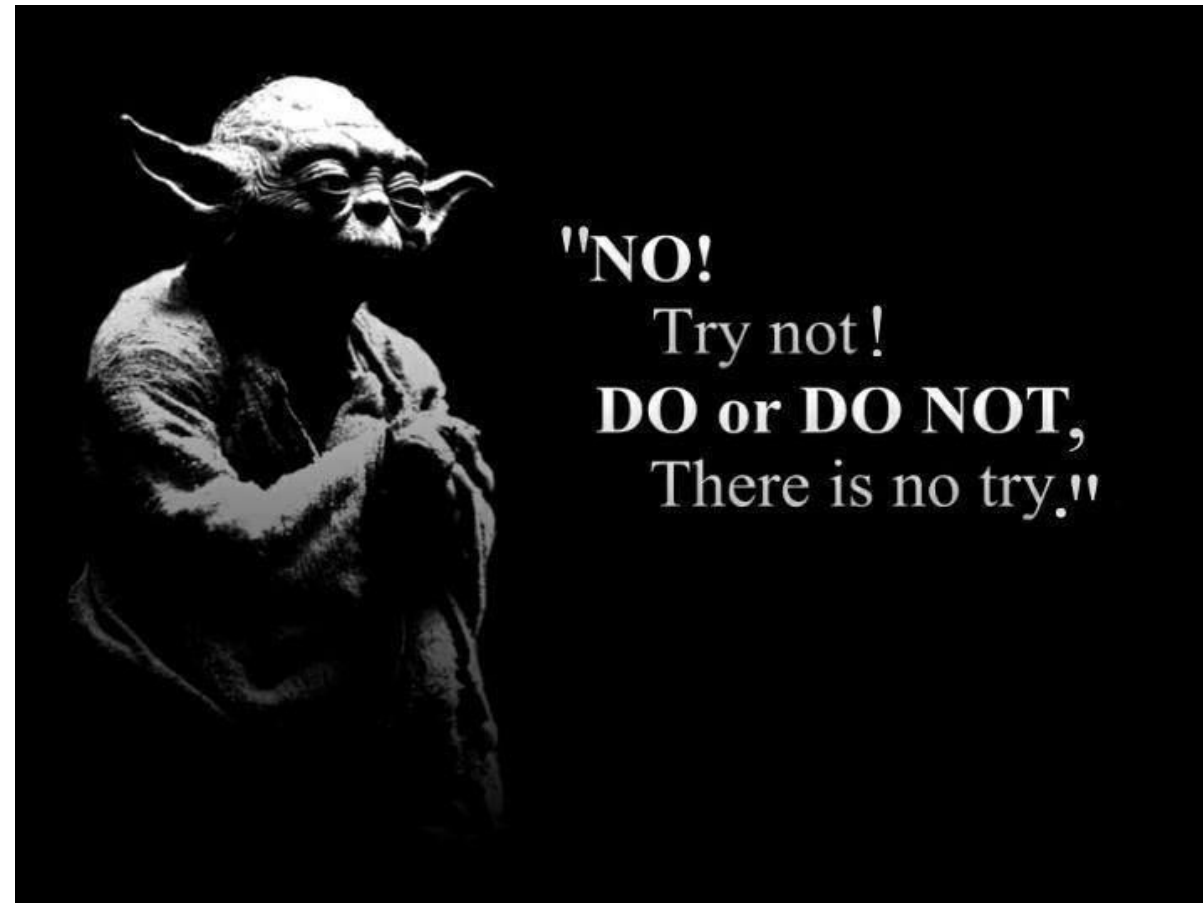
# **WHY THIS TALK**

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**\$35,676**

# THERE IS NO TRY

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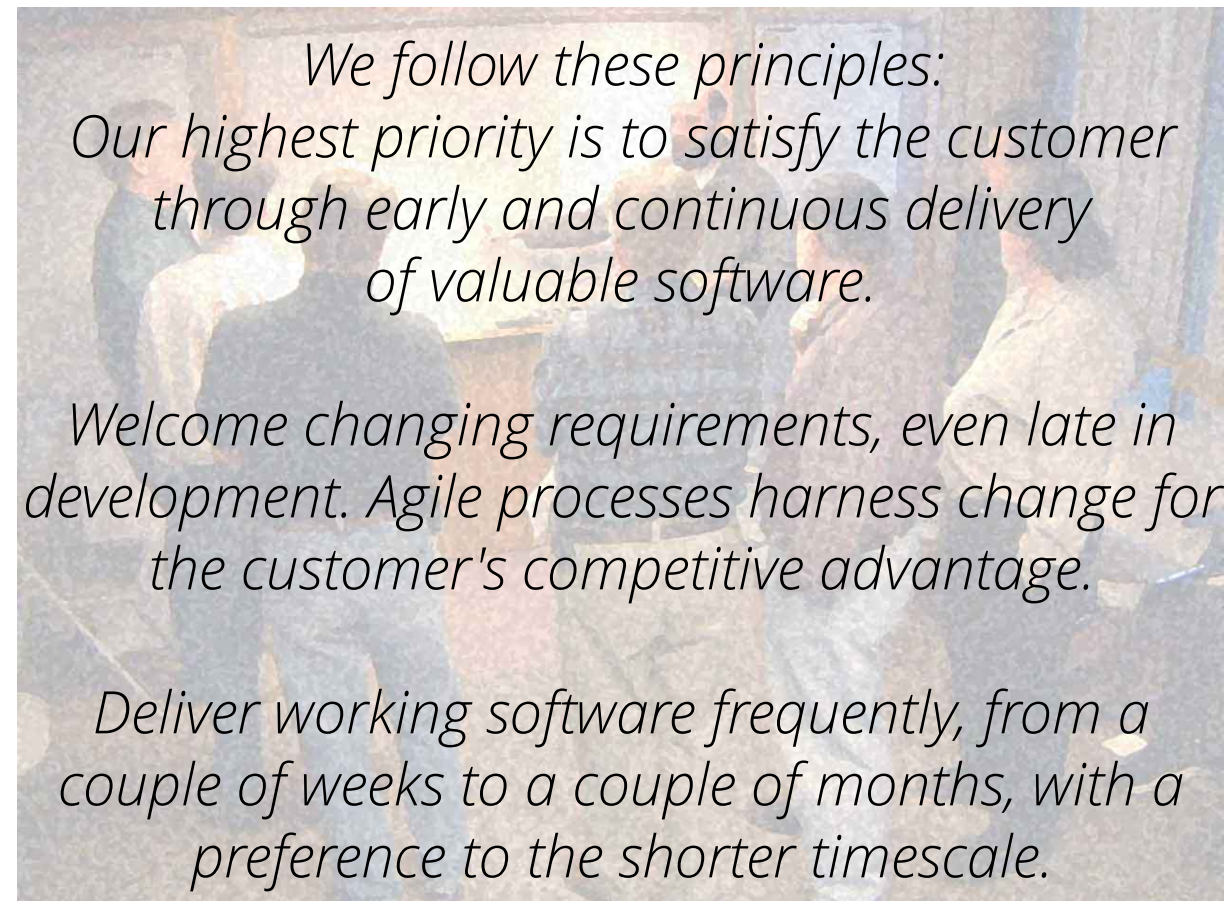


**\$47,568**

**@kmugrage**

# WHY CONTINUOUS DELIVERY?

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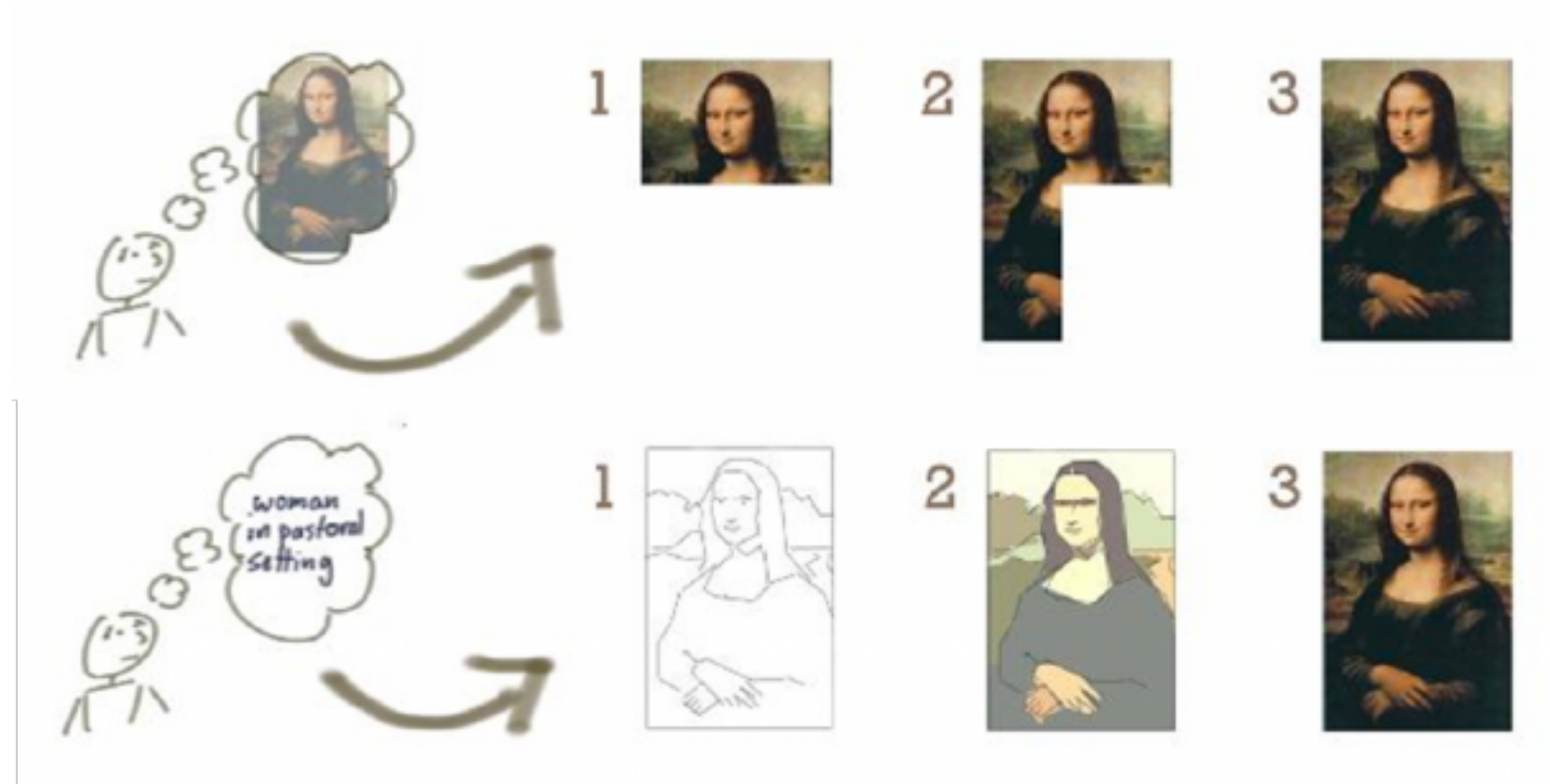


**\$59,460**

**@kmugrage**

# PARTIALLY “DONE” MIGHT STILL BE USEFUL

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\$71,352

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## RESPOND TO SECURITY ISSUES

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At the time of disclosure, some 17% (around half a million) of the Internet's secure web servers certified by trusted authorities were believed to be vulnerable to the attack, allowing theft of the servers' private keys and users' session cookies and passwords.



**\$83,244**

<https://en.wikipedia.org/wiki/Heartbleed> @kmugrage



# KNIGHT CAPITAL

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To be continued....

**\$95,136**

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# CONTINUOUS INTEGRATION

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**\$107,028**

**The ThoughtWorks tech radar recently recommended putting a hold on the tech team anti-pattern, CI Theatre. CI Theatre describes the illusion of practicing continuous integration (CI) while not really practicing it.**

**\$118,920**

*<https://www.gocd.org/2017/05/16/its-not-CI-its-CI-theatre/>*

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**In our study only 10% of participants acknowledged that having a CI server was not the same as practicing CI.**

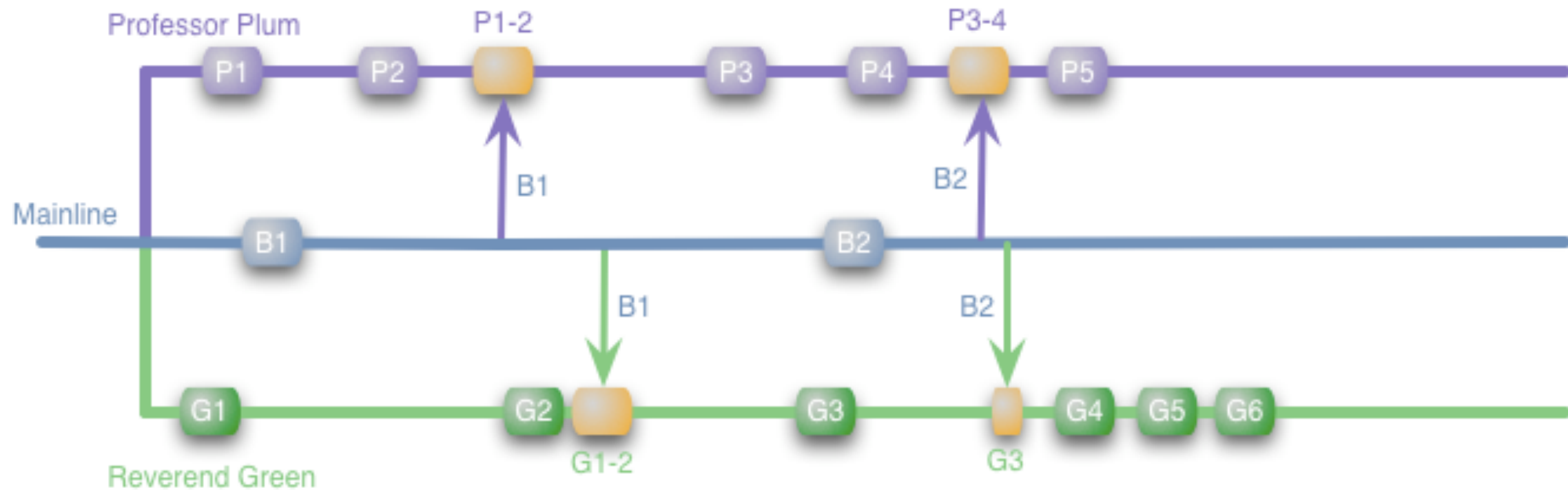
**\$130,812**

*<https://www.gocd.org/2017/05/16/its-not-CI-its-CI-theatre/>*

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# FEATURE BRANCHING

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**\$142,704**

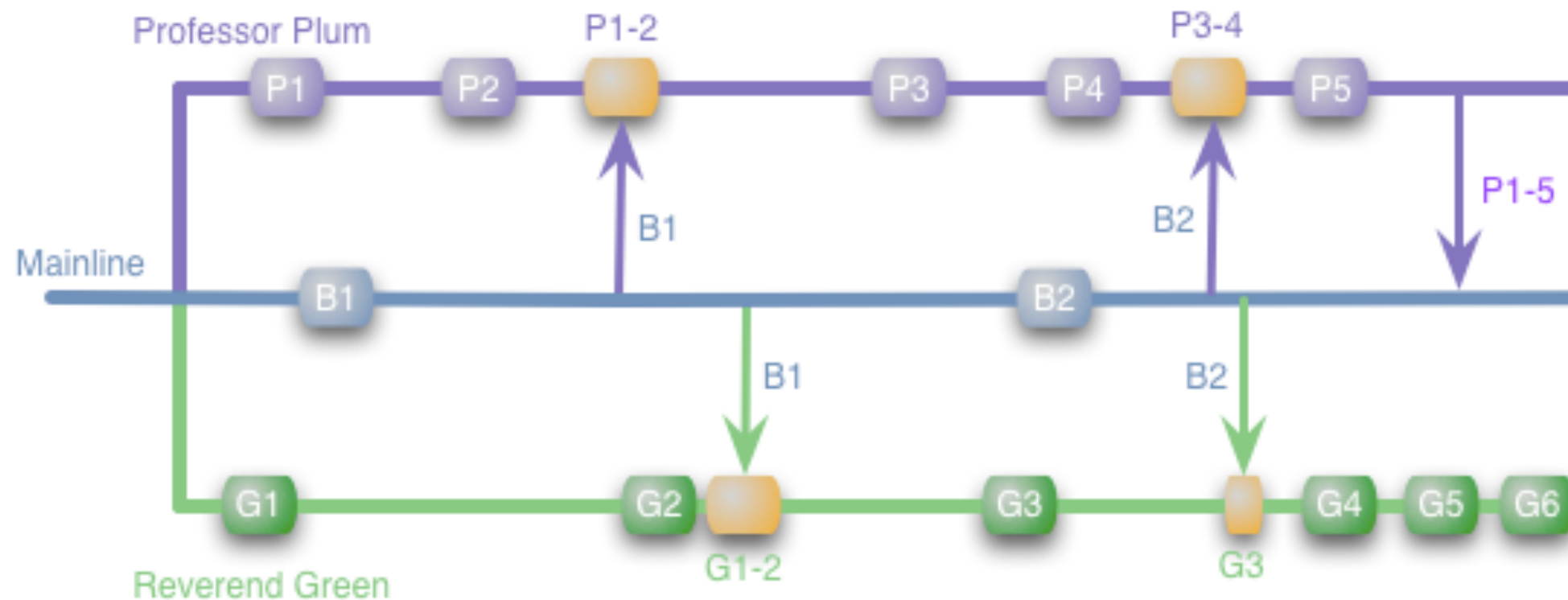
<https://martinfowler.com/bliki/FeatureBranch.html>

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# FEATURE BRANCHING

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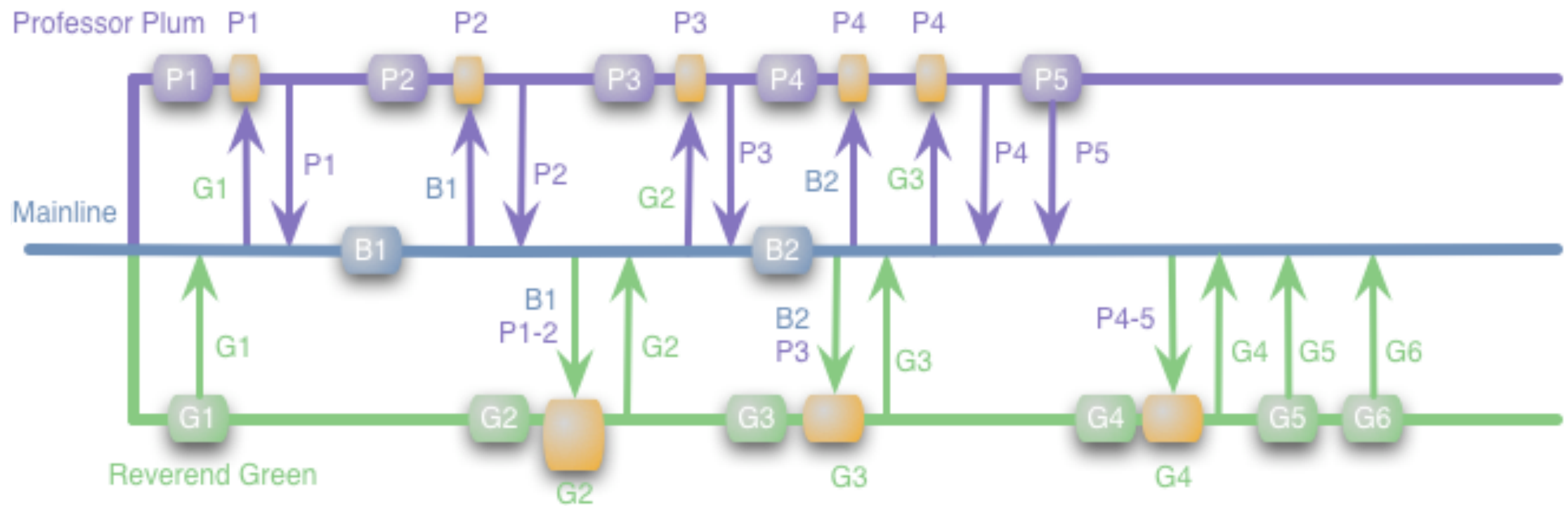


**\$154,596**

<https://martinfowler.com/bliki/FeatureBranch.html>

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# FEATURE BRANCHING



\$166,488

<https://martinfowler.com/bliki/FeatureBranch.html>

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**Benji Weber**

@benjiweber

Following



Is there a name for when abbreviations become commonly used to mean the opposite of their expansion?

CI => Continuous Isolation

REST => RPC

RETWEETS

11

LIKES

3



9:29 AM - 13 Feb 2017

**\$178,380**

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## RECOMMENDED CI PRACTICES

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Commit more often

Trunk based development

Automate

**\$190,272**

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# PIPELINES YOU SHOULD BE INCLUDING

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**\$202,164**

# SECURITY TESTING

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Test before you commit

Have you included private keys? Authentication tokens?

Static Application Security Testing (SAST)

According to one Sonatype study “of the 106 component ‘parts’ used in a typical application, on average 24 have known cyber vulnerabilities, which are rated either critical or severe.”

Dynamic Application Security Testing (DAST)

Tools that run against your code are a good start, but they aren’t accessing the application like a user.  
Pre-commit checks: <https://thoughtworks.github.io/talisman/>

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**\$214,056**

# PERFORMANCE TESTING

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## Load testing

Load testing is the simplest form of performance testing. A load test is usually conducted to understand the behavior of the system under a specific expected load.

## Stress testing

Stress testing is normally used to understand the upper limits of capacity within the system.

## Soak testing

Soak testing, also known as endurance testing, is usually done to determine if the system can sustain the continuous expected load.

## Spike testing

Spike testing is done by suddenly increasing the load generated by a very large number of users, and observing the behavior of the system.

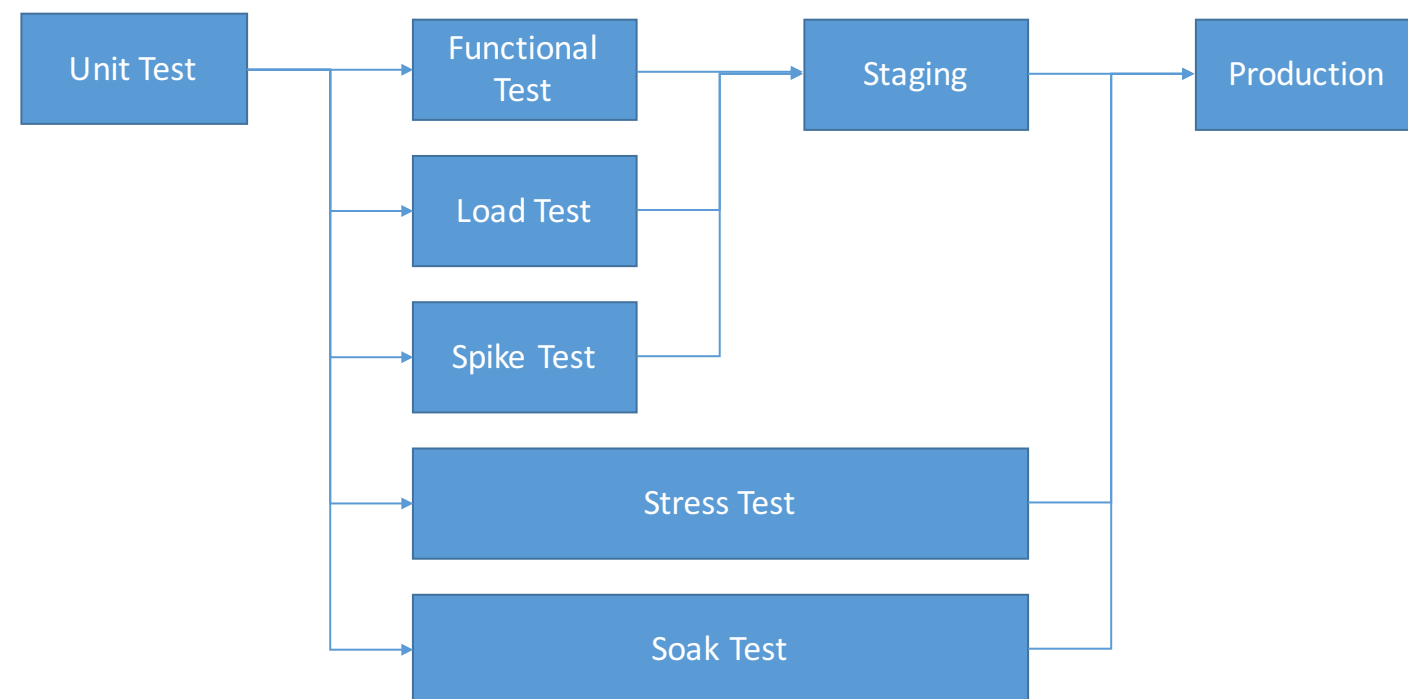
**\$225,948**

*[https://en.wikipedia.org/wiki/  
Software\\_performance\\_testing](https://en.wikipedia.org/wiki/Software_performance_testing)*

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# RUN AS MUCH AS POSSIBLE IN PARALLEL

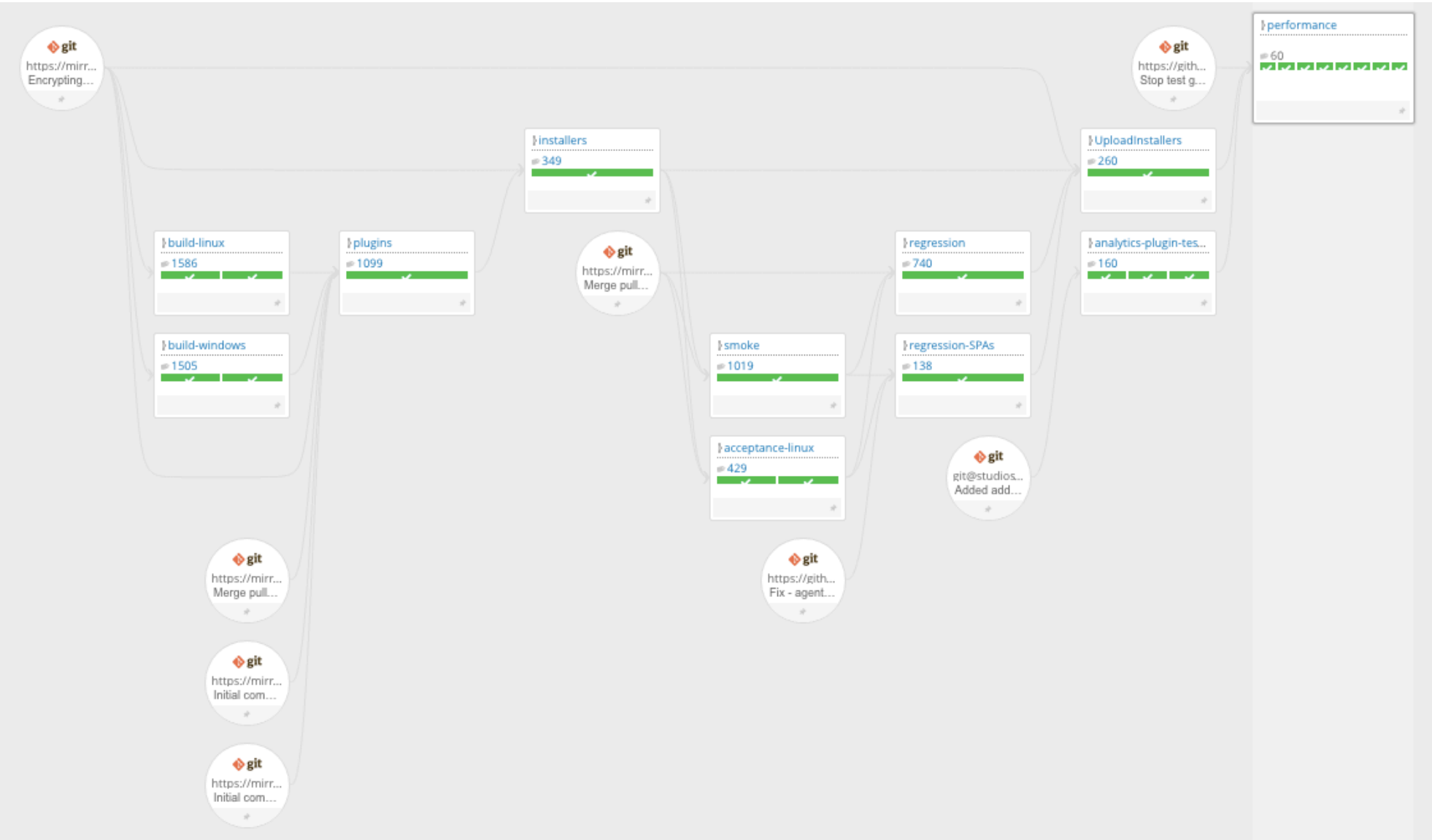
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**\$237,840**

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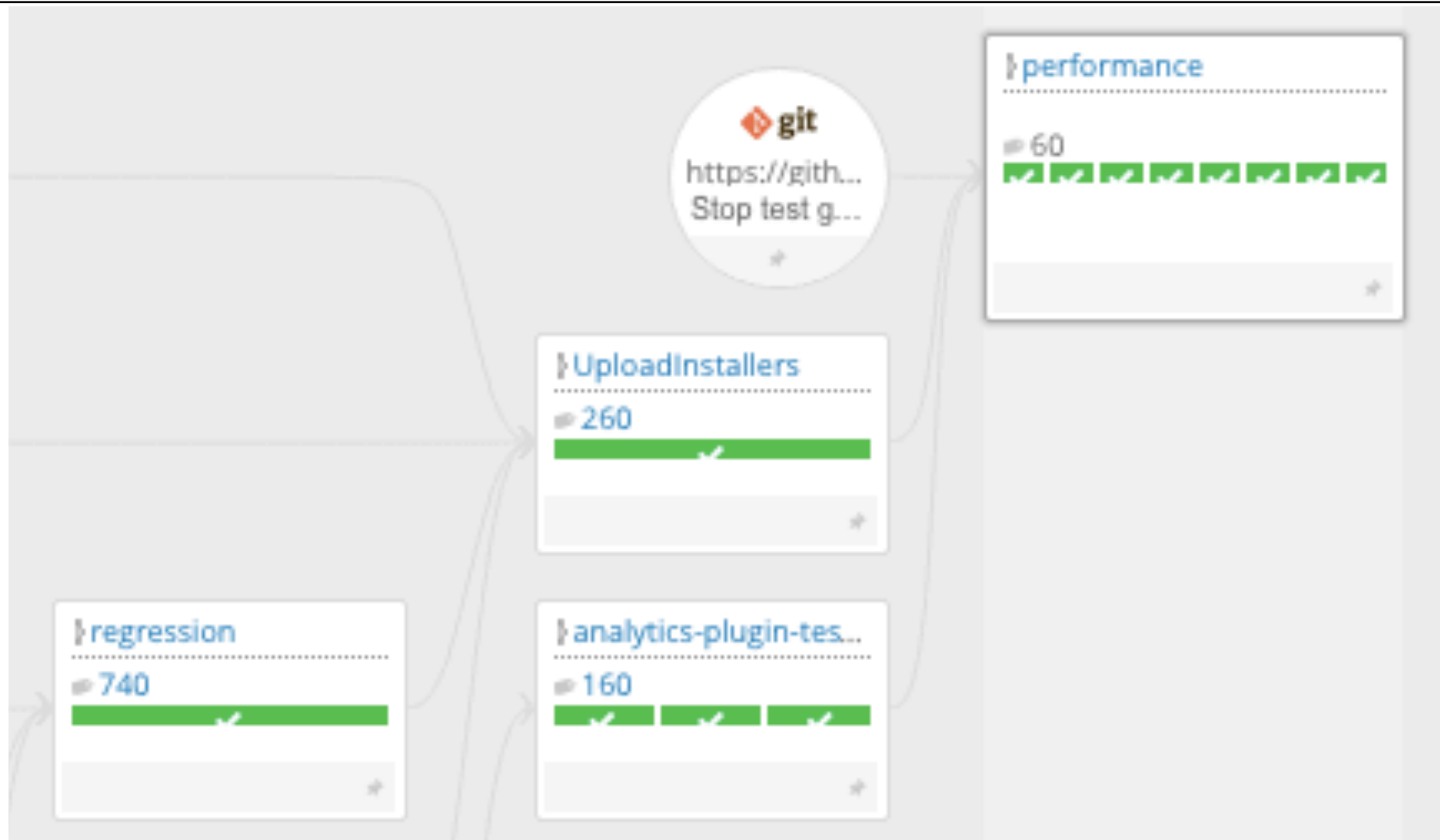
# RUN AS MUCH AS POSSIBLE IN PARALLEL



\$249,732

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# YOU SHOULD DECIDE THE ORDER, NOT YOUR TOOL

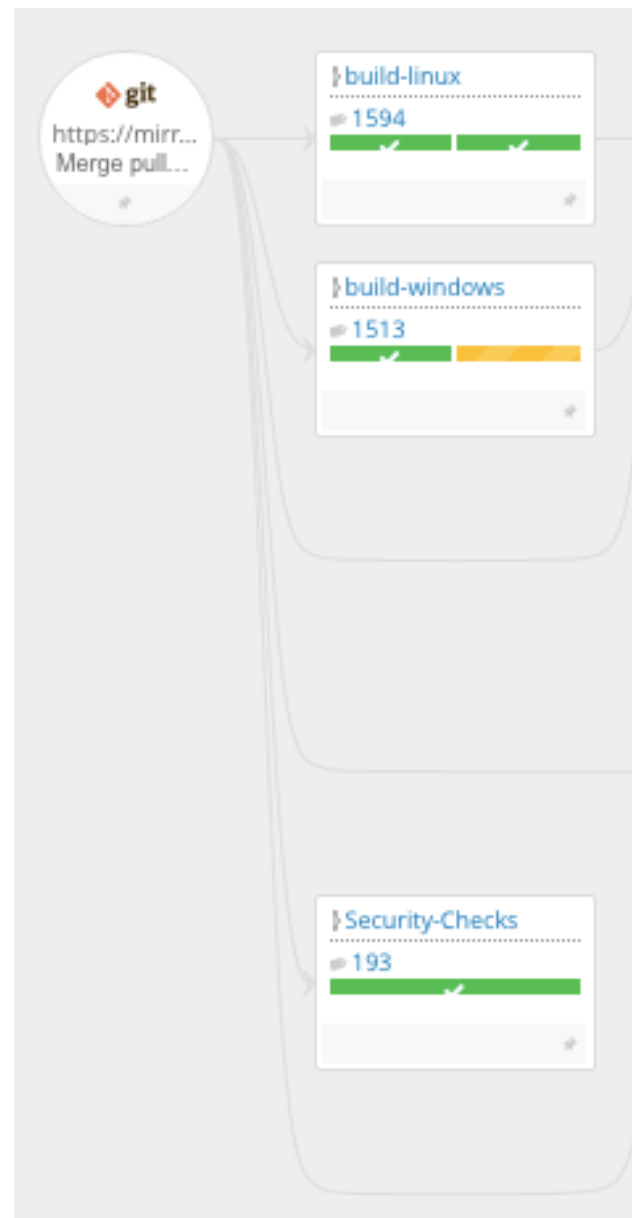


\$261,624

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# YOU SHOULD DECIDE THE ORDER, NOT YOUR TOOL

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**\$273,516**

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# DEPLOYING INCOMPLETE WORK

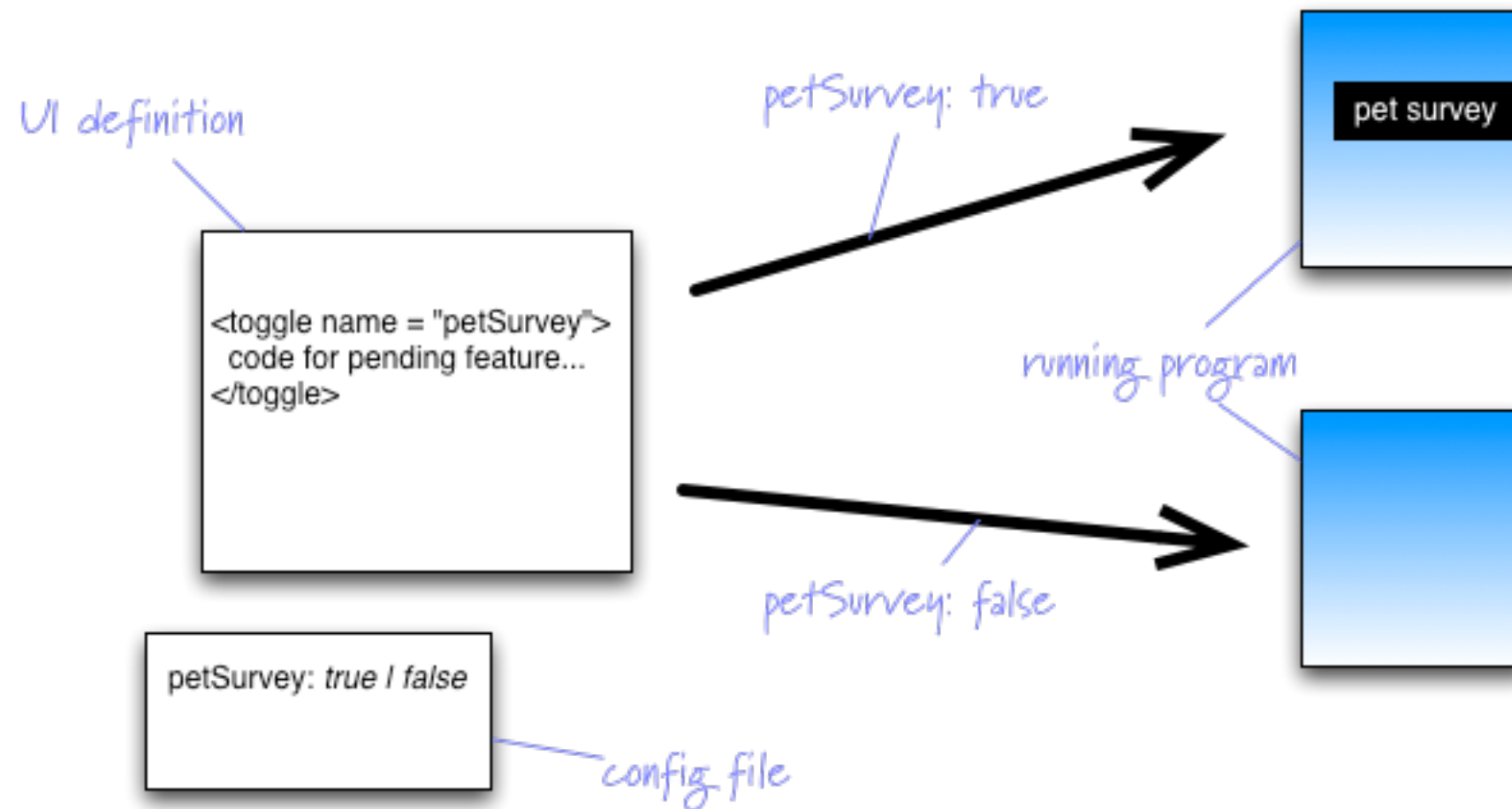
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How to deliver faster than you can finish a feature

**\$285,408**

# FEATURE TOGGLES

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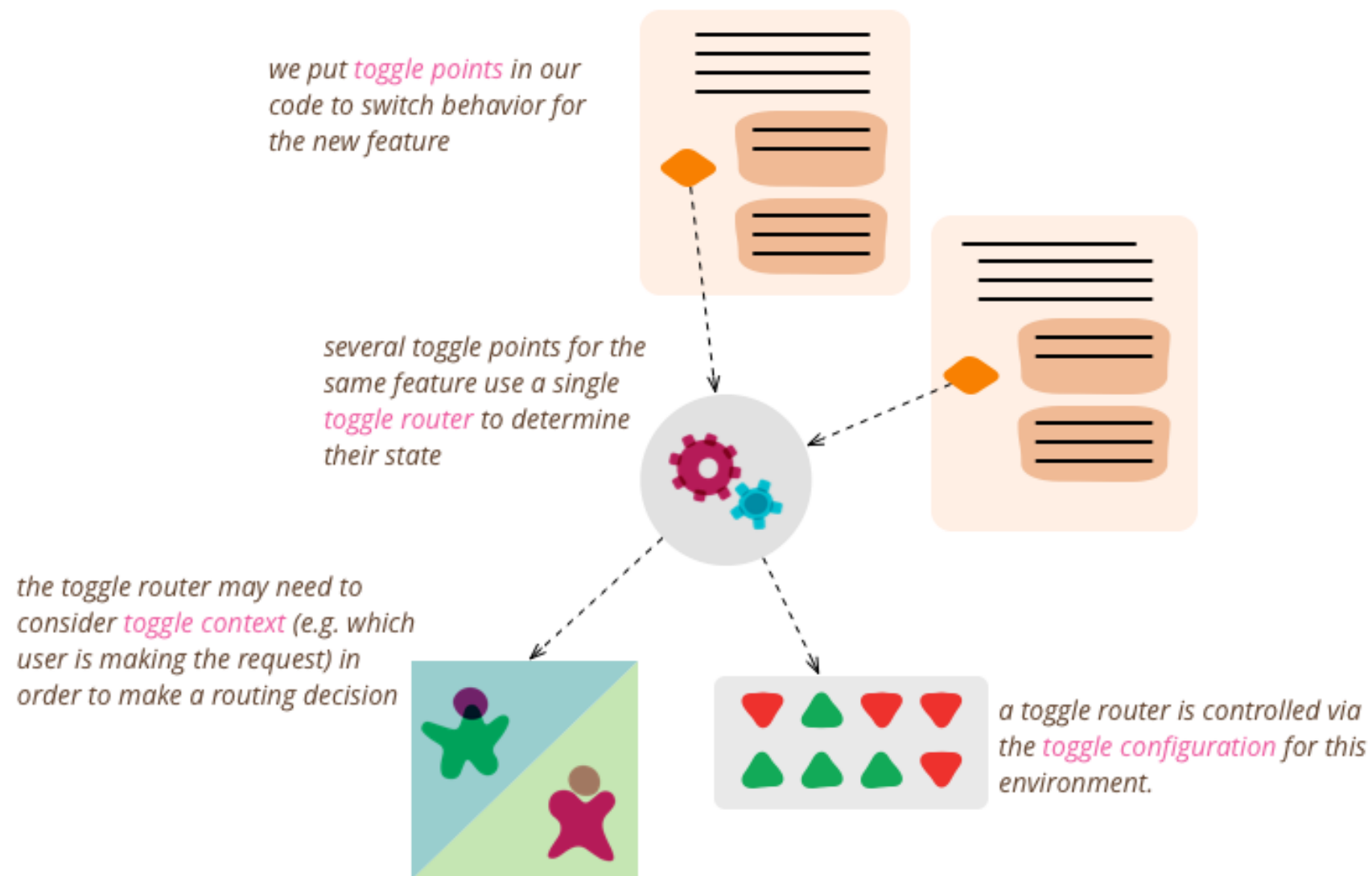
**\$297,300**

<https://martinfowler.com/bliki/FeatureToggle.html>

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# FEATURE TOGGLES

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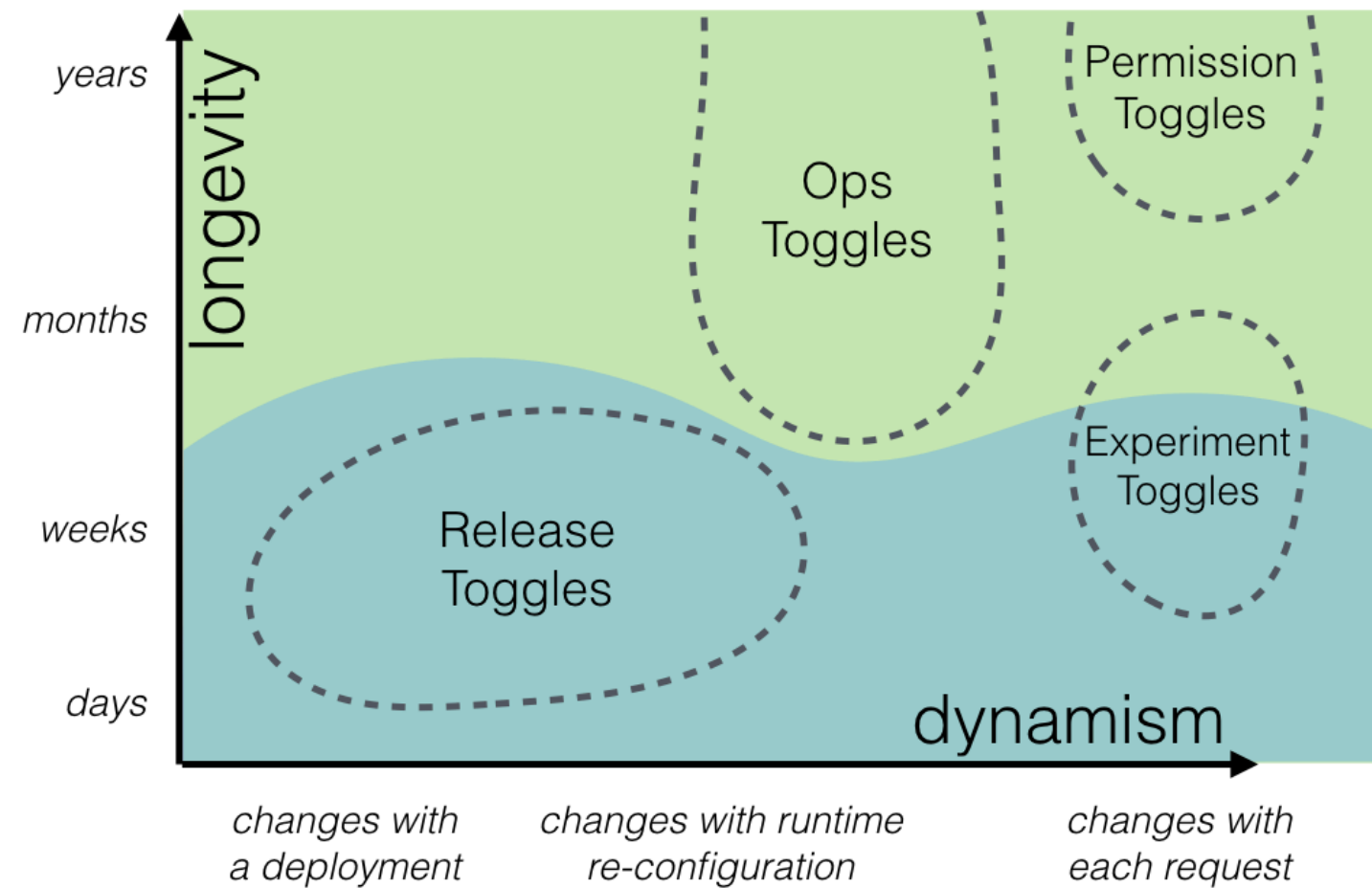
\$309,192

Pete Hodgson - <http://martinfowler.com/articles/feature-toggles.html>

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# FEATURE TOGGLES

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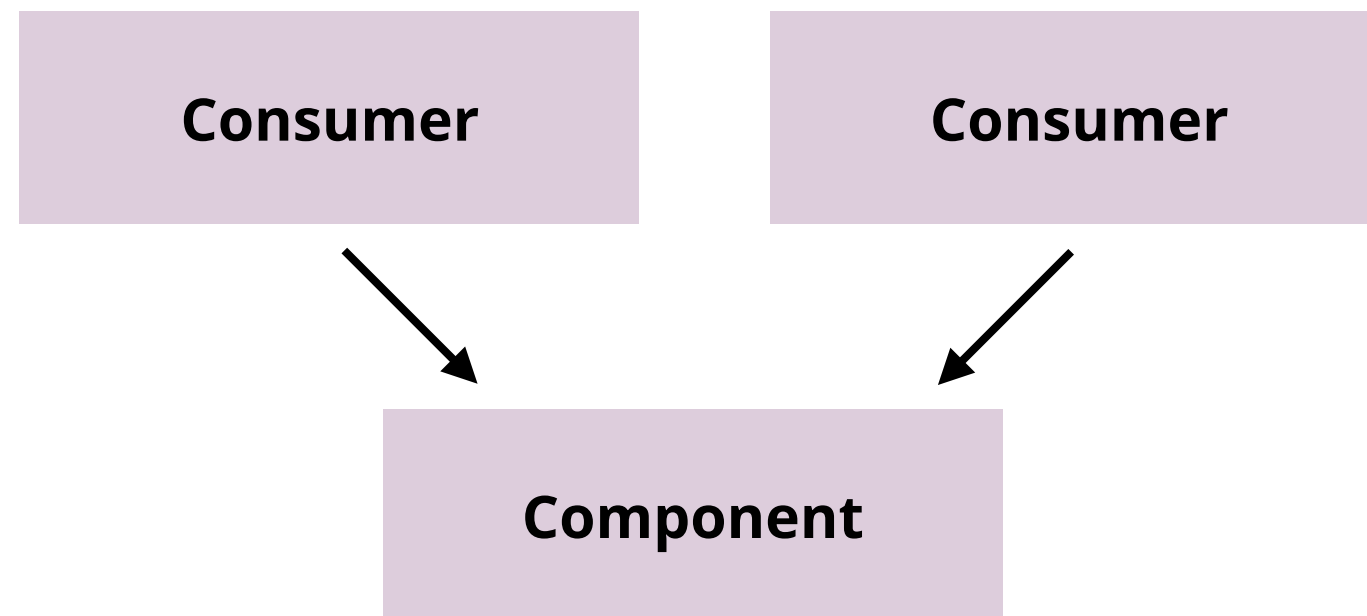
**\$321,084**

Pete Hodgson - <http://martinfowler.com/articles/feature-toggles.html>

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# BRANCH BY ABSTRACTION

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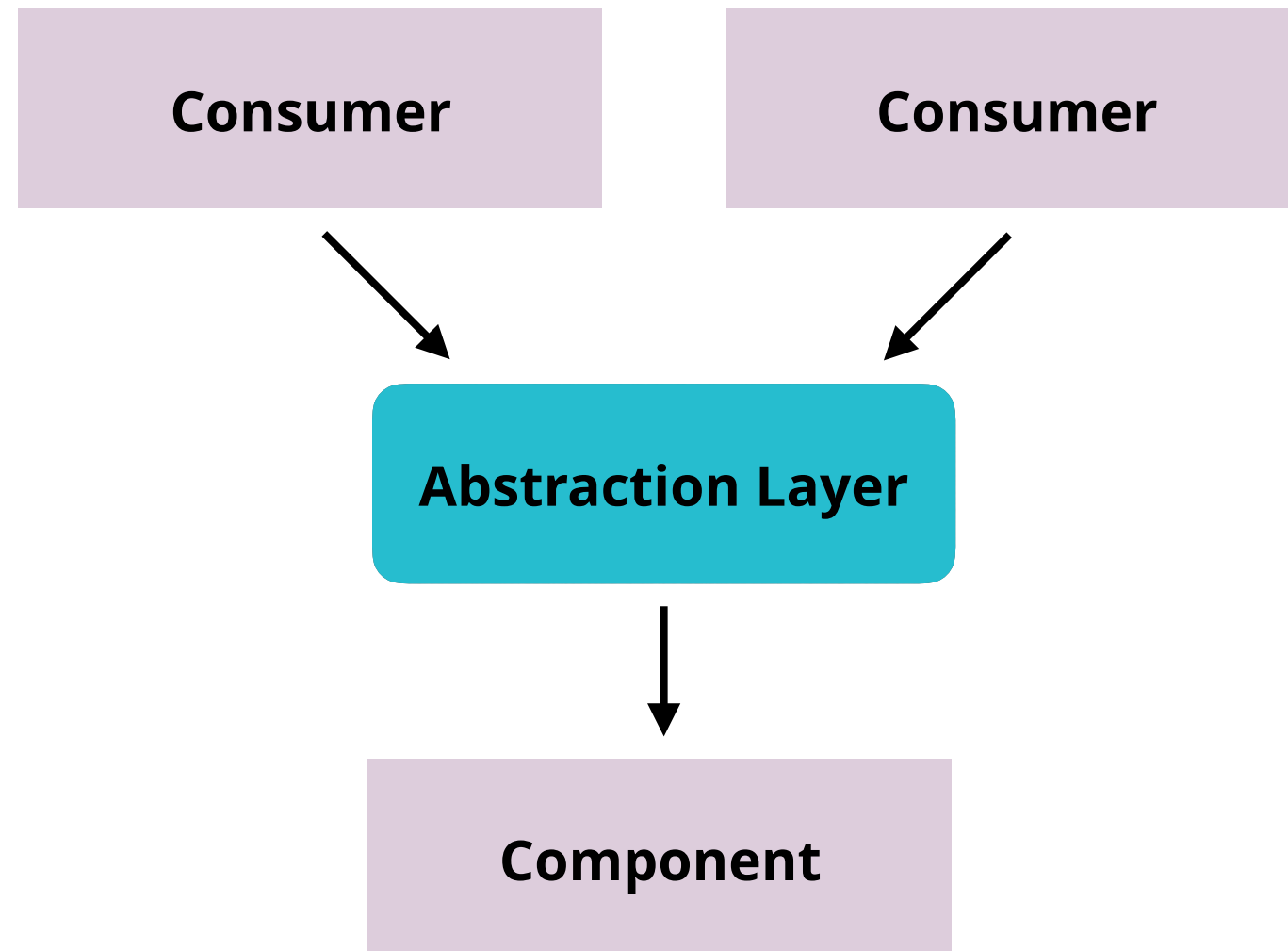
**\$332,976**

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*<https://continuousdelivery.com/2011/05/make-large-scale-changes-incrementally-with-branch-by-abstraction/>*

# BRANCH BY ABSTRACTION

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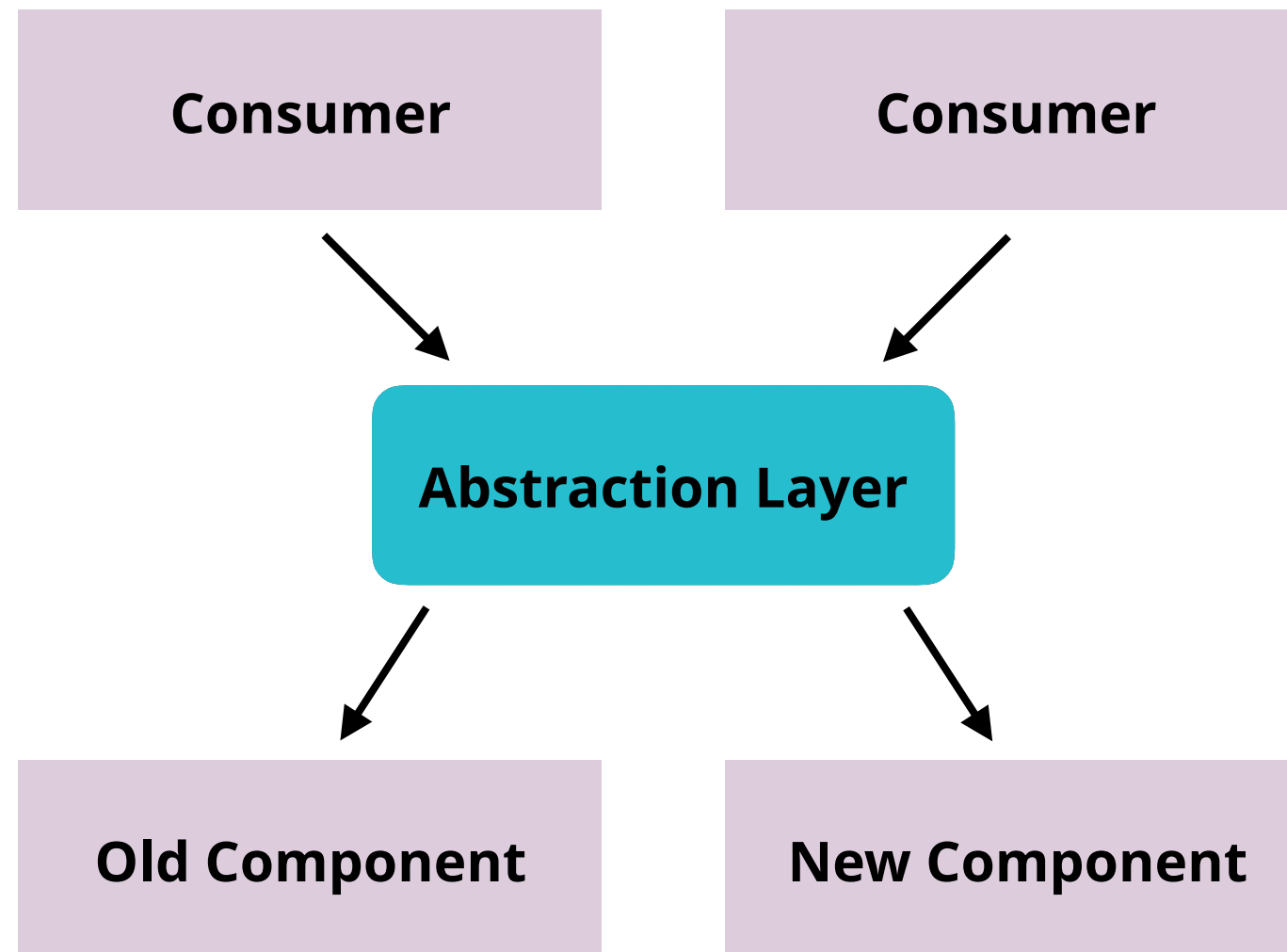


**\$344,868**

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# BRANCH BY ABSTRACTION

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**\$356,760**

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<https://continuousdelivery.com/2011/05/make-large-scale-changes-incrementally-with-branch-by-abstraction/>

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# MANAGING RISK

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\$368,652



## OPTIMIZE FOR RECOVERY

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Mean time between failures (MTBF) is the predicted elapsed time between inherent failures of a system during operation.

Mean Time To Repair (MTTR) is a basic measure of the maintainability of repairable items. It represents the average time required to repair a failed component or device.

*[https://en.wikipedia.org/wiki/](https://en.wikipedia.org/wiki/Mean_time_between_failures)*

*[Mean\\_time\\_between\\_failures](https://en.wikipedia.org/wiki/Mean_time_between_failures)*

*[https://en.wikipedia.org/wiki/Mean\\_time\\_to\\_repair](https://en.wikipedia.org/wiki/Mean_time_to_repair)*

**\$380,544**

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# DEPLOYMENT PATTERNS

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## Canary release

A technique to reduce the risk of introducing a new software version in production by slowly rolling out the change to a small subset of users before rolling it out to the entire infrastructure and making it available to everybody.

## Dark launching

The practice of deploying the very first version of a service into its production environment, well before release, so that you can soak test it and find any bugs before you make its functionality available to users.

*<http://martinfowler.com/bliki/CanaryRelease.html>*

**\$392,436**

*<http://www.informit.com/articles/article.aspx?p=1833567&seqNum=2>*

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## DEPLOYMENT PATTERNS

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# GitHub

*<https://githubengineering.com/move-fast/>*

**\$404,328**

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## FEEDBACK LOOPS

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Create useful logging for everything

Run (some of) your tests against production

Ensure alerts are useful as well

## KNIGHT CAPITAL

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On August 1, 2012, Knight Capital deployed untested software to a production environment which contained an obsolete function. The incident happened due to a technician forgetting to copy the new Retail Liquidity Program (RLP)....

...sent millions of child orders, resulting in 4 million executions in 154 stocks for more than 397 million shares in approximately 45 minutes.

Knight Capital took a pre-tax loss of

**\$440,000,000**

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## SUMMARY

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It's not Continuous Delivery if you can't deploy right now

Practice good CI habits

Use things like feature toggles to deploy incomplete work